

Annex 1 – Lead Authority Bid Submission



Lead Authority Bid Submission Summary

Lead Authority	Lincolnshire County Council
Place/Places where projects propose to deliver activity	Primarily Boston, East Lindsey and Lincoln with wider benefits across Lincolnshire.

This submission must be provided along with the Application Forms for locally shortlisted bids.

Please provide key information for the bidding round undertaken for each place. Please insert extra rows where necessary.

Please complete a separate submission for each place for which proposals are submitted.

Table 1 – Total bids received by Lead Authority

No of bids received in total	Value of bids received in total (£)	Bid information by investment priority (lead priority where project delivers across priorities)							
		Skills		Business		Community and Place		Supporting Employment	
		No of projects	Value (£)	No of projects	Value (£)	No of projects	Value (£)	No of projects	Value (£)
31	£18,774,075	5	4,067,678	11	£8,537,454	9	£3,771,695	6	£2,397,248

Table 2 – Bids submitted by Lead Authority for UKG consideration

Proposal Name	Short description (50 words)	Investment Priority (Skills, Business, Community, Employment)	Delivers in more than one place? If so, specify places.	£ recommended*	Start Date	End Date
Lincolnshire CRF (LCRF) proposals presented in assessment score order (highest first) with lead investment priority activity highlighted in bold.						
LCRF 09 Working and Connecting Communities , Abbey Access Centre Ltd.	8 Lincoln charities working together to deliver training around construction, hospitality, retail, horticulture and developing social enterprises in construction and bakery to engage those hardest to reach. Dedicated workers will engage individuals in a range of activities which link to longer-term training and employment. SELECTED KEY OUTCOME 1,500 people engaged in job searching following support	- Skills 10% - Business 5% - Community 10% - Employment 75%	Lincoln only	- Lincoln 701,472 TOTAL 701,472	02/08/21	31/03/22
LCRF02 C4G Connecting Lincoln and the Coast, Lincoln Business Improvement Group.	Supporting the revival and revitalisation of Lincoln city centre and the Lincolnshire coast. Delivered across two Business Improvement Districts, the project includes revenue grants and business support to SMEs post-COVID. Includes a cultural programme to support high street regeneration and an	- Skills 0 - Business 50% - Community 50% - Employment 0	- East Lindsey 50% - Lincoln 50%	- East Lindsey £266,125 - Lincoln £266,125 TOTAL 532,250	23/08/21	31/03/22

	accredited ambassador scheme SELECTED KEY OUTCOME 2.5% increase in footfall as a result of support						
LCRF 14 Barbican Creative Industries Support Programme, University of Lincoln	Support to grow the creative and STEAM industry in Lincolnshire. The offer is aligned to the Barbican in Lincoln, a new hub for the creative industries sector. Includes business support, a young entrepreneurs programme, a kick-start grant scheme, internship programme and research into sector needs SELECTED KEY OUTCOME 25 people in employment, including self-employment following support	- Skills - Business - Community - Employment	- 25% - 35% - 21% - 19%	- Boston 20% - Lincoln 60% - Other 20%	- Boston 96,694 - Lincoln 290,082 - Other 96694 TOTAL 483,470	15/08/21	31/03/22
LCRF11 Blue Skies, Jon Egging Trust.	Delivery of the "Early Intervention Blue Skies Inspire Programme" enabling disadvantaged young people including 15-18 year olds who are NEET/risk of NEET to access engineering and technical careers, digital training and education opportunities, address barriers to participation and raise aspirations thereby increasing employability. SELECTED KEY OUTCOME 255 people engaged with job	- Skills - Business - Community - Employment	- 30% - 0 - 0 - 70%	- Boston 30% - East Lindsey 40% - Lincoln 30%	- Boston 23083.87 - East Lindsey 30,778.49 - Lincoln 23,083.87 TOTAL 76,946.23	01/07/21	31/03/22

	searching following support						
LCRF22 Green Lincolnshire, Lincolnshire County Council.	A partnership programme to drive active contributions to Net-Zero targets. Includes inspiring participation in businesses and communities , a conference, mechanisms to capture data, net-zero audits, master-classes, grants and an R&D fund. Meeting future demand and a "Last Mile" pilot are also included. SELECTED KEY OUTCOME 1,200 estimated Carbon Dioxide equivalent reductions as a result of support	- Skills - Business - Community - Employment	- 30% - 40% - 15% - 15%	- Boston 20% - East Lindsey 20% - Lincoln20% - Other 40%	- Boston 204,100 - East Lindsey 204,100 - Lincoln 204,100 - Other 408,200 TOTAL 1,020,500	01/08/21	31/03/22
LCRF27 Acceler8, Lincoln College	An innovative package of solutions for businesses and individuals. Includes; bespoke recovery and productivity health checks, a "Destination Lincolnshire Knowledge Hub" offering online interactive business support to "Visitor Economy and Evaluate": a programme of business support, seminars, workshops and training aimed at leadership and recovery. SELECTED KEY OUTCOME 10 new businesses created as a result of support	- Skills - Business - Community - Employment	- 30% - 50% - 0 - 20%	- Boston 5% - East Lindsey 35% - Lincoln 60%	- Boston 31,263.93 - East Lindsey 218,847.48 - Lincoln 357,167.10 TOTAL 625,278.51	01/08/21	31/03/22
LCRF21	A partnership programme for	- Skills	- 30%	- Boston 20%	- Boston 252,400	01/08/21	31/03/22

Digital Lincolnshire, Lincolnshire County Council	<p>business and communities to improve digital competence. Includes digital facilities, a private 5G network in association with O2, a "Digital Skills for All" programme with boot camps, work-based learning, digital master classes and digital starter and investment grants.</p> <p>SELECTED KEY OUTCOME 52 Premises with improved digital connectivity as a result of support.</p>	<ul style="list-style-type: none"> - Business - Community - Employment 	<ul style="list-style-type: none"> - 25% - 30% - 15% 	<ul style="list-style-type: none"> - East Lindsey 50% - Lincoln 10% - Other 20% 	<ul style="list-style-type: none"> - East Lindsey 631,000 - Lincoln 126,200 - Other 252,400 <p>TOTAL £1,262,000</p>		
LCRF29 UK Food Valley pilot, Greater Lincolnshire	<p>Business and innovation support to the food sector to develop skills, grow innovation and attract staff. Includes a 12-hour package of business support, revenue grants, promotion of careers in the food industry, support for decarbonisation and feasibility studies to inform future intervention.</p> <p>SELECTED KEY OUTCOME 120 organisations engaged in knowledge transfer activity following support</p>	<ul style="list-style-type: none"> - Skills - Business - Community - Employment 	<ul style="list-style-type: none"> - 41% - 44% - 3% - 12% 	<ul style="list-style-type: none"> - Boston 20% - East Lindsey 20% - Lincoln 15% - Other 45% 	<ul style="list-style-type: none"> - Boston 230,500 - East Lindsey 230,500 - Lincoln 172,875 - Other 518,625 <p>TOTAL £1,152,500</p>	01/08/21	31/03/22
LCRF15 Feasibility Study: Care working practices and barriers to recruitment and retention	<p>A feasibility study engaging care businesses in Lincolnshire to undertake an independent review of recruitment and retention. A controlled cohort will help develop alternatives to traditional recruitment, review skills needs and</p>	<ul style="list-style-type: none"> - Skills - Business - Community - Employment 	<ul style="list-style-type: none"> - 0% - 5% - 0% - 95% 	<ul style="list-style-type: none"> - Boston 50% - East Lindsey 50% 	<ul style="list-style-type: none"> - Boston 49,753.5 - East Lindsey 49,753.5 <p>TOTAL £99,507</p>	01/08/21	22/03/22

<p>in Boston and East Lincolnshire, HWLIncs</p>	<p>identify barriers and opportunities including talent retention and developing the sector as a career of choice.</p> <p>SELECTED KEY OUTCOME 1 feasibility study developed as a result of support</p>						
<p>LCRF19 Entrepreneur s Academy , Lincolnshire County Council</p>	<p>A partnership package of 11 interconnected activities designed to inspire and support new start businesses across Lincolnshire (with a focus in priority areas) and to encourage creative thinking to ensure business survival and growth. The project includes a range of start up support and grants.</p> <p>SELECTED KEY OUTCOME 50 number of new businesses created as a result of support</p>	<ul style="list-style-type: none"> - Skills - 30% - Business - 50% - Community - 5% - Employment - 15% 		<ul style="list-style-type: none"> - Boston 20% - East Lindsey 20% - Lincoln 20% - Other 40% 	<ul style="list-style-type: none"> - Boston 258,525 - East Lindsey 258,525 - Lincoln 258,525 - Other 517,050 <p>TOTAL £1,292,625</p>	<p>01/08/21</p>	<p>31/03/22</p>
<p>LCRF13 Rebuilding hospitality with innovative digital mentoring, training and recruitment programmes, Better Lemon Consulting</p>	<p>Support to the hospitality sector to recover and grow post COVID using a customised on-line learning platform (Otolu) to support up skilling/ retraining of unemployed individuals. Virtual mentors and coaches will support individuals and businesses with hospitality sector content, discussion forums, a careers centre and clear, differentiated 1:1 support.</p> <p>SELECTED KEY OUTCOME 315 people gaining a qualification</p>	<ul style="list-style-type: none"> - Skills - 40% - Business - 30% - Community - 0% - Employment - 30% 		<ul style="list-style-type: none"> - Boston 25% - East Lindsey 25% - Lincoln 40% - Other 10% 	<ul style="list-style-type: none"> - Boston 52,470.82 - East Lindsey 52,470.82 - Lincoln 83953.3 - Other 20988.36 <p>TOTAL 209,883.30</p>	<p>01/08/21</p>	<p>31/03/22</p>

	following support						
LCRF05	Use of VR technology to provide 3D, fully immersive sector focused career insights and virtual workplace experiences. The project offers an alternative to soft skills training, including interview simulations and with content loaded directly onto headsets, provides an accessible and inclusive means of support. SELECTED KEY OUTCOME 40 people engaged in life skills support following interventions	- Skills - Business - Community - Employment	- 25% - 38% - 0% - 36%*	- Boston 30% - East Lindsey 40% - Lincoln 30%	- Boston 94,793.39 - East Lindsey 126,391.2 - Lincoln 94,793.39 TOTAL £315,977.98	01/08/21	31/03/22
			*99% total, error lifted from Application form. To be adjusted in Funding Agreement				
LCRF06	Places art and festivals at the heart of Boston's regeneration. Delivers a festival programme and develops a cultural hub (the Culture Factory) to provide town centre exhibition space and entrepreneurial units for freelancers. Creates opportunities for creative arts students and brings professionals into the community. SELECTED KEY OUTCOME 30,000 increase in visitor numbers as a result of support	- Skills - Business - Community - Employment	- 15% - 0% - 85% - 0%	- Boston 100%	- Boston 432,867 TOTAL £432,867	01/03/21	31/03/22
LCRF28	The project aims to build on learning from the Building Better Opportunities MOVE project, by expanding the	- Skills - Business - Community - Employment	- 0% - 0% - 0% - 100%	- Boston 25% - East Lindsey 50% - Lincoln 25%	- Boston 72,740 - East Lindsey	01/08/21	31/03/22
Work Your Way, Urban							

Challenge LIGA – Lincolnshire Inclusive Growth Agenda linked project	provision to include supported employment placements and support for people into self-employment. The project will target those furthest from the labour market SELECTED KEY OUTCOME 10 people engaged in job-searching following support				145,480 - Lincoln 72,740 TOTAL £290,960		
LCRF16 Improve Network, Lincolnshire Community and Voluntary Service LIGA – Lincolnshire Inclusive Growth Agenda linked project	Virtual job centre and transferable skills programme targeting those furthest from the labour market and experiencing barriers to participation in local communities and economy. Founded on cultural engagement includes: <ul style="list-style-type: none"> • Workshops to improve health/ wellbeing and build bridges to employment • Feasibility studies around on-going engagement and • Training for network partners SELECTED KEY OUTCOME 1,000 people in education/training following support	- Skills - Business - Community - Employment	- 25% - 25% - 25% - 25%	- Boston 24% - East Lindsey 26% - Lincoln 25% - Other 25%	- Boston 47,759.16 - East Lindsey 51,739.09 - Lincoln 49,749.13 - Other 49,749.13 TOTAL 198,996.51	01/08/21	31/03/22
LCRF12 Let's Move Lincolnshire, Active People and Places,	A broad range of pilot programmes to mitigate the impact of COVID-19 on people, places and business focused around Active Communities, Active Travel	- Skills - Business - Community - Employment	- 10% - 25% - 65% - 10%* *110% total,	- Boston 20% - East Lindsey 20% - Lincoln 15% - Other 45%	- Boston 27714.6 - East Lindsey 27714.6 - Lincoln 20785.95 - Other 62357.85	02/08/21	31/03/22

<p>Active Lincolnshire</p> <p>LIGA – Lincolnshire Inclusive Growth Agenda linked project</p>	<p>and Environments and an Active Visitor Economy project.</p> <p>SELECTED KEY OUTCOME 18 tonnes of estimated Carbon Dioxide equivalent reductions as a result of support</p>		<p>error lifted from Application form. To be adjusted in Funding Agreement</p>		<p>TOTAL 138,573</p>		
<p>LCRF26</p> <p>Providing Affordable Credit in Lincolnshire , Nottinghamshire and Lincolnshire Credit Union</p>	<p>New, town centre premises and promotional campaign for the Lincoln Credit Union supported by a new App and pop up provision in Boston and Skegness and a volunteer programme to build skills and capacity to address financial exclusion.</p> <p>SELECTED KEY OUTCOME 500 people engaged in life skills support following interventions</p>	<ul style="list-style-type: none"> - Skills - Business - Community - Employment 	<ul style="list-style-type: none"> - 18% - 0% - 82% - 0% 	<ul style="list-style-type: none"> - Boston 20% - East Lindsey 20% - Lincoln 60% 	<ul style="list-style-type: none"> - Boston 26,020 - East Lindsey 26,020 - Lincoln 78,060 <p>TOTAL 130,100</p>	<p>Estimated 1/08/21 (confirmation after funding approval)</p>	<p>31/03/22</p>
<p>LCRF30</p> <p>Lincolnshire Inclusive Growth Agenda – Inclusive Growth Project, Lincolnshire Community and Voluntary Service</p> <p>LIGA – Lincolnshire</p>	<p>A multi-faceted programme supporting the ‘top 10’ transferable skill set for employment including digital technology. This will support inclusive growth and create a more resilient workforce (particularly in key sectors) benefiting the community and individual. This programme links to 3 other applications (marked LIGA – Lincolnshire Inclusive Growth Agenda)</p> <p>SELECTED KEY OUTCOME 80 people engaged in job-</p>	<ul style="list-style-type: none"> - Skills - Business - Community - Employment 	<ul style="list-style-type: none"> - 10% - 10% - 70% - 10% 	<ul style="list-style-type: none"> - Boston 45% - East Lindsey 45% - Lincoln 0% - Other 10% 	<ul style="list-style-type: none"> - Boston 29771.44 - East Lindsey 29771.44 - Lincoln 0 - Other 6615.88 <p>TOTAL 66,158.76</p>	<p>05/07/21</p>	<p>31/03/22</p>

Inclusive Growth Agenda linked project	searching following support						
<p>TOTAL (up to a maximum of £3m per place)</p> <ul style="list-style-type: none"> • Boston £1,930,457 • East Lindsey £2,349,217 • Lincoln £2,817,667 • Other £1,932,680 <p>TOTAL £9,030,021 (including 2% management fee £180,600.41). £9,000,000 is requested in grant support with the balance of £30,021 being met by Lincolnshire County Council.</p>							

*If proposals span more than one place, please allocate funding on a percentage basis (e.g. £1m proposal is expected to deliver in three places, on a 40:30:30 basis – please allocate £400k to place 1, £300k to place 2 and £300k to place 3).

Table 3 – Outcome indicators per submitted proposal

Proposal Name	Outcome Indicator 1	Outcome Indicator 2	Outcome Indicator 3	Outcome Indicator 4	Outcome Indicator 5	Outcome Indicator 6	Outcome Indicator 7	Outcome Indicator 8
LCRF09 Working and Connecting Communities, Abbey Access Centre Ltd.	2500 People in education/training following support	1500 People in education/training following support	1500 People in education/training following support	1000 People in education/training following support	1000 People in education/training following support	500 People in education/training following support	250 People in education/training following support	50 People in education/training following support
LCRF02 C4G Connecting Lincoln and the Coast, Lincoln Business Improvement Group.	10 People engaged in job searching following support	10 People engaged in life skills support following interventions	12 Businesses introducing new products to the firm as a result of support	08 New Jobs created in supported businesses as a result of support	14 Jobs safeguarded as a result of support	08 Organisations engaged in knowledge transfer activity following support	2.5% Increase in footfall as a result of support	2.5% Increase in visitors in the area covered by the support
LCRF14 Barbican Creative Industries Support Programme, University of Lincoln	20 People engaged in job-searching following support	25 People in employment, including self-employment following support	10 Number of new businesses as a result of support	05 Jobs safeguarded as a result of support	10 Organisations engaged in knowledge transfer activity following support	na	na	na
LCRF11 Blue Skies, Jon Egging Trust.	330 People in education/training following support	255 People engaged in job searching following support	33 Economically inactive individuals engaging with benefits system following support	07 Organisations engaged in knowledge transfer activity following support	na	na	na	na

LCRF22 Green Lincolnshire, Lincolnshire County Council.	1,200 Estimated Carbon Dioxide equivalent reductions as a result of support	80 Decarbonisation plans developed as a result of support	750 Total Surface areas of green/blue infrastructure added to or improved as a result of support	na	na	na	na	na
LCRF27 Acceler8, Lincoln College	40 People in education/training following support	10 Number of new businesses created as a result of support	2% Co2 reduction as a result of support	na	na	na	na	na
LCRF21 Digital Lincolnshire, Lincolnshire County Council	33 People in education/training following support	32 People engaged in job searching following support	32 Economically inactive individuals engaging with the benefits system following support	40 Businesses introducing new products to the firm as a result of support	52 Premises with improved digital connectivity as a result of support.	Na	na	na
LCRF29 UK Food Valley pilot, Greater Lincolnshire	120 Organisations engaged in knowledge transfer activity following support	85 Innovation plans developed as a result of support	60 Decarbonisation plans developed as a result of support	na	na	na	na	na
LCRF15 Feasibility Study: Care	5 People in	1 Feasibility	na	na	na	na	na	na

working practices and barriers to recruitment and retention in Boston and East Lincolnshire, HWLIncs	employment, including self-employment, following support	studies developed as a result of support						
LCRF19 Entrepreneurs Academy , Lincolnshire County Council	72 Employment increase in supported businesses as a result of support	50 Number of new businesses created as a result of support	15 Premises with improved digital connectivity as a result of support	36 Innovation plans developed as a result of support	na	na	na	na
LCRF13 Rebuilding hospitality with innovative digital mentoring, training and recruitment programmes, Better Lemon Consulting	315 People gaining a qualification following support	110 People in employment, including self-employment, following support	450 People engaged in job-searching following support	35 Organisations engaged in knowledge transfer activity following support	na	na	na	na
LCRF05 Discover Reality, The Lincolnshire and Rutland Education Business Partnership	80 People in education/training following support	20 People gaining a qualification following support	40 People engaged in life skills support following interventions	09 Business introducing new products to the firm as a result of support	na	na	na	na
LCRF06 We Are Boston, Boston College	1575 Increase in footfall as a result of support	30000 Increase in visitor numbers as a result of support	na	na	na	na	na	na
LCRF28	16	16	10	10	10	na	na	na

Work Your Way, Urban Challenge	People engaged in life skills support following interventions	People gaining a qualification following support	People in education/training following support	People engaged in job-searching following support	Number of new businesses created as a result of support			
LCRF16 Improve Network, Lincolnshire Community and Voluntary Service	1,000 People in education/training following support	1,000 People engaged in job-searching following support	2,000 People engaged in life skills support following interventions	73 Organisations engaged in knowledge transfer following support	F1 Feasibility studies developed as a result of support	na	na	na
LCRF12 Let's Move Lincolnshire, Active People and Places, Active Lincolnshire	04 Businesses introducing new products to the market as a result of the support	15 Organisations engaged in knowledge transfer activity following support	18 Estimated Carbon Dioxide equivalent reductions as a result of support tonnes	500 Increase in visitor number as a result of support	2 Feasibility studies developed as a result of support	500 Increase footfall as a result of support	08 Innovation plans developed	na
LCRF26 Providing Affordable Credit in Lincolnshire , Nottinghamshire and Lincolnshire Credit Union	500 People engaged in life skills support following interventions	1.8 FTE Employment increase in supported businesses as a result of support	1.6FTE Jobs safeguarded as a result of support	1 Premises with improved digital connectivity as a result of support	1 Organisations engaged in knowledge transfer activity following support	£200,000 Investment attracted as a result of support	30 Increase in footfall as a result of support	na
LCRF30 Lincolnshire Inclusive Growth Agenda –	100 People engaged in	50 Organisations engaged in	80 People engaged in job-searching	na	na	na	na	na

Inclusive Growth Project, Lincolnshire Community and Voluntary Service	life skills support following interventions	knowledge transfer activity following support	following support					
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Table 4 – Local strategic fit and deliverability considerations per submitted proposal

Please provide short answers setting out the Lead Authority’s assessment of these factors. UK Government will review Lead Authority considerations alongside the statements provided by the Project Applicant in the Application Form.

Proposal Name	How well does the proposal contribute to local needs set out in relevant local growth plans. What evidence is there of local support?	How does the project align with other existing or planned activities in the area? <i>Is the project linked to other UK Community Renewal Fund bids?</i> <i>Is the project important to taking forward other local activity?</i>	Is the project deliverable within the stated timeframe? <i>Are there any local considerations that might affect the implementation of the project as described?</i>
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Lincolnshire UKCRF Bid Summary

The Lincolnshire UKCRF Invitation to Bid document (Link provided under Functional Statements) sets out that its core ambitions were to a **support post-pandemic revival by building a resilient and inclusive economy and wherever possible, to build those revival opportunities around a green and digital economy**. The County Council sought to prioritise the bids that had the greatest potential to deliver against the **ambitions of local growth plans** and the **overarching ambitions of delivering a net zero carbon, inclusive economy whereby everyone in Lincolnshire can have a great quality of life**.

The key Growth Plans supporting this CRF bid are:

- The Greater Lincolnshire Economic Plan for Growth [here](#)
- The Greater Lincolnshire Local Skills Report and Labour Market Evidence Base 2021 [here](#) and
- The Lincolnshire County Council Green Master Plan [here](#)

The Lincolnshire Community Renewal Fund (CRF) bid comprises 18 projects to a total value of £9,030,020. The process of selecting these bids is as set out in the Lead Authority Functional Statement (Objective and transparent assessment and prioritisation of proposals).

The Lincolnshire package provides investment in the county's three priority 1 areas comprising £1,930,457 in Boston, £2,349,217 in East Lindsey and £2,817,667 in Lincoln. The balance of

£1,932,680 benefits the rest of the county whereby a series of business support, sector support, low carbon and digital activities will ensure that the Lincolnshire focus on economic recovery is inclusive and forward looking and that activity in the community, supports those in greatest need whilst providing the opportunity for all residents to reconnect in a post-pandemic Lincolnshire.

The bid comprises 6 bids from the voluntary sector, 4 from charities/social enterprises/NFPOs, 1 from the private sector, 4 from the public sector, 2 from Further Education and one from Higher Education.

Whilst noting all but one of the proposals delivers against multiple investment priorities, taking the lead activity of each bid it can be estimated that:

13% of activity is primarily focused on Investment Priority 1 (skills)

35% of activity is primarily focused on Investment Priority 2 (business)

26% of activity is primarily focused on Investment Priority 3 (community)

26% of activity is primarily focused on Investment Priority 2 (supporting people into employment)

Programme Output Totals include:

- People in education/training following support – 9,793
- People engaged in job searching following support – 1,857
- People engaged in life skills support following interventions – 2,626
- People in employment, including self-employment following support – 140
- People gaining a qualification following support – 351
- Economically inactive individuals engaging with benefits system – 55
- Businesses introducing new products to the firm as a result of support – 65
- New Jobs created in supported businesses as a result of support – 81.8
- Jobs safeguarded as a result of support – 20.6
- Number of new businesses created as a result of support – 70
- Organisations engaged in knowledge transfer activity following support – 319
- Premises with improved digital connectivity as a result of support – 68
- Innovation plans developed – 129
- Feasibility studies developed as a result of support – 4
- Increase in footfall as a result of support – 2105
- Increase in visitors in the area covered by the support – 30,530
- Investment attracted as a result of support – £200,000
- Estimated Carbon Dioxide equivalent reductions as a result of support – 1,218
- Decarbonisation plans developed as a result of support – 140
- Total Surface areas of green/blue infrastructure added to or improved as a result of support – 750

Of particular importance is the submission's links to enhance and complement Towns Fund investment in Lincolnshire (Boston, Mablethorpe, Skegness and Lincoln) and the emerging 5 Levelling Up Fund (LUF) bids in the county. Lincolnshire Local Authority Leaders, Chief Executives and MPs met on the 30th March to agree the principle of a cohesive bidding response to CRF and LUF to support and drive recovery and growth in the county. They reconvened again on the 24th May to agree the scope of this CRF Bid, to refine the approaches and share and support advanced propositions on CRF (based on the response to the call for projects) and on the interconnectivity of the 5 LUF bids which comprise:

- Gainsborough – a Prosperous Growing and Sustainable Town (West Lindsey District Council) supporting heritage reuse and repurposing, place making and public realm enhancements, live above the shop schemes to repurpose and revitalise the town centre, the creation of a thriving market place and transformed movement and connectivity
- Lincoln (City of Lincoln Council) – a scheme that will bring communities together by foot, bike, bus and rail. Improving access to the railway station and new Transport Hub for businesses, local communities and visitors and creating a positive space to walk, cycle or simply spend time
- Connected Wolds (East Lindsey District Council) focuses on the Danelaw and Connected Coast Multi-user Pathway, an accessible and safe cycling and walking network to create a World-class accessible year round multi-user path network. Support rural and urban economic diversification across East Lindsey, linked to the forthcoming ELMS programme and Wolds Cultural Quarter and Market Town Transformation providing connectivity between the Town Fund investment in Lincoln and the Coast through active travel, cultural regeneration and town centre renewal.
- Boston Town Centre Repurposing (Boston Borough Council), addressing town centre voids, developing waterway leisure opportunities, supporting the creation of a greencore and maximising connectivity and the visitor welcome - whilst leveraging the town's strong heritage offer.
- UK Food Valley is at the heart of Lincolnshire County Council's Levelling Up Fund bid. Recognising the vital role of the Agri Food sector in the lives of local people in South East Lincolnshire – in terms of current employment but also for future skills and opportunities. The sector is investing in technology and digitisation. Future job roles will be highly skilled and there will be good career opportunities for local people. The County Council has worked alongside the Greater Lincolnshire LEP to understand the needs of the sector and recognises that risks exist for current jobs and future growth unless investment is made in infrastructure to improve journey times for freight movement. The LUF bid will also improve sustainable travel options for those accessing employment. Infrastructure improvements are focused on:
 - A16, Marsh Lane, Boston
 - A16/B1180 (Greencell) Roundabout, Spalding,
 - A16 / A151 (Springfields) Roundabout
 - A16 / Station Road Junction (Kirton)
 - Active Mode Improvements - Boston (Wyberton Low Road / Marsh Lane)
 - Active Mode Improvements - Spalding (A151 Camel Gate Junction)

There is a clear alignment in terms of Lincolnshire LUF bids and the Lincolnshire CRF programme, most notably around key sectors such as the agri-food and visitor economy and the revitalisation of town centres – both physically and culturally. The attached letters demonstrate that this CRF bid is widely supported.

Of particular importance is the County Council's £22m transport bid which focuses on facilitating improved transport options for agri-food freight movements and for residents to access jobs in the south of the county. **The UK Food Valley pilot is a major component of the Lincolnshire CRF bid, one of several which targets priority economic sectors in the county where growth and employment opportunities present the optimum case for investment and impact.** The UK Food Valley pilot clearly aligns with the LUF proposals in supporting the Agri-Food sector to reach its full potential in what is already an area of economic activity of significant regional (Midlands Engine) and national importance. 18% of the Greater Lincolnshire workforce is employed in agriculture, food processing, food wholesaling and distribution. The sector is 5 times more concentrated in Greater Lincolnshire than across the UK as a whole and, in South Lincolnshire at the heart of the UK Food Valley, this rises to 10 times. 30% of the UK food transport starts or ends in the south of the county, supporting the county to distribute 28% of the UK's food production. This sector hosts over 6,000 agri-food businesses and is vital to future and national growth and in supporting the UK's post COVID-19 economic recovery.

The UK Food Valley is an economic game changer and aligned with Humber (and East Midlands Airport) Freeport, the South Lincolnshire Food Enterprise Zone (and 2 other Greater Lincolnshire FEZ sites) will offer significant advantages to UK food, particularly if through localised infrastructure improvements, access to the A1 and the A46 Trans-Midlands Trade Corridor can be facilitated. The opportunity for the Lincolnshire economy to fully realise its contribution to the regional and national post COVID-19 economic recovery and growth will be in its position as a world leader in agri-food and combines strengths in agriculture, food manufacturing, agri-tech (robotics) and the wider supply chain and will align with investment in the University of Lincoln's National Centre for Food Manufacturing (NCFM), Food Centre of Excellence and an Institute of Technology Automation and robotics in the food processing sector consolidating the area as a UK High Potential Opportunity (HPO). The Food Valley pilot seeks to enhance Business Lincolnshire's offer with a food sector programme of wrap around business, skills and innovation support including small revenue grants and the promotion of careers in the food industry, together with a range of feasibility studies to inform future intervention in the sector.

Other key components of the Lincolnshire CRF bid are focused on the economic growth plan's objective of supporting the **revitalisation of Lincolnshire's town centres** (linking to LUF and Towns Fund ambitions in Lincoln, Boston, Mablethorpe and Skegness) by increasing footfall and facilitating re-purposing opportunities through animation and cultural programming and **support to the Visitor Economy to recover and develop a resilient workforce with sustainable employment and retention models**, this is particularly pertinent at a time when there is national attention focused on a recruitment crisis in hospitality. Other activities offer new models of attraction and dispersal of visitors (including active travel) and building on the Lincolnshire Tourism Commission findings around the need for activity in the shoulder months and the quality of the offer. **Third sector collaboration around arts, culture and heritage skills and community resilience in priority 1 areas will also amplify the plans to support town centres and the visitor economy.** A combination of Business Improvement District collaboration, Boston College, Active Lincolnshire, Better Lemon (an Innovate UK funded organisation) and Lincoln College will deliver the collective activity necessary to realise a sustainable recalibration of the sector in Lincolnshire. This will offer opportunities to work with long standing and new partners to challenge perceptions and ideas and drive innovation in approaches to recovery and in forming UKSPF. Whereas opportunities for sector specific grants and start up and growth business support, digitisation and Net-Zero will be offered by a package of Lincolnshire County Council led activity, significantly enriching the Business Lincolnshire Growth Hub offer to businesses.

The University of Lincoln's proposals around the Creative/STEAM sector are focused on a Towns Fund project – the Barbican redevelopment in Lincoln, creating 'better' jobs and offering opportunities for talent retention around STEAM through an internship programme, providing business start-up opportunities and developing digital skills. The businesses and innovation will feed the future revitalisation of the Lincolnshire economy and investment in how the initiative works with the Barbican building and businesses will help inform future initiatives for the sector. This will align with the County Council led wrap around support for Digital Lincolnshire and the Entrepreneurs Academy. Similarly a feasibility study into recruitment and retention in the Health and Care sector is also promoted for Boston and East Lindsey as well as consideration of a model to promote the sector as a career of choice. These will provide key learnings for businesses and for UKSPF and the future development of skills support for the sector and presents an opportunity to work with a new partner with fresh eyes on a long standing issue.

Opportunities to engage disaffected young people and those furthest from the labour market in Lincoln's most deprived wards will be taken forward through a collaboration of 8 charities supporting pilot programmes of training around construction, hospitality, retail, horticulture and developing social enterprises in Construction and Bakery. This will be supported by a number of workers in the community, engaging those hardest to reach, vulnerable, isolated and in need of interventions and support. The workers will engage individuals and signpost to a range of short activities that will link to longer training activities and employment. Whilst the VCS' Work your Way project focuses on maximising outcomes for individuals **to reduce long term unemployment and multi-generational worklessness in each of Lincolnshire's 3 Priority 1 areas**. It will build on the Building Better Opportunities MOVE programme to support funded employment placements (subject to compliance with Universal Credit requirements) and supporting people into self-employment through a blended programme approach. Having seen more individuals and families experiencing financial exclusion and poverty throughout the pandemic, the proposed relocation of the credit union to town centre premises will increase footfall and access and provide expanded provision to other priority areas through the development of an App, pop up provision and training support.

A project to raise ambition and aspiration for **young people who are NEET or at risk of becoming NEET, or who are disabled, have Special Educational Needs, care leavers, young carers, pupil premium grant recipients etc through engagement with the defence sector and innovative Lincolnshire businesses** will offer an escalator, from initial interaction and engagement through to digital skills training and work placement /employer engagement. Other innovative approaches to employment and workforce resilience include the use of **Virtual Reality immersive technology to offer sector career insights, work experience and work coaching to support people to retrain and quickly re-enter the labour market**, including key sectors such as agri-food (as a feeder to the UK Food Valley pilot). This will include supporting soft skills and work readiness and will extend provision far beyond the current basic offer and represents an exciting scale up case study building on proposals originally intended as a time-limited response to COVID to deliver careers advice in schools.

Bringing cohesion and solidity to the Lincolnshire CRF bid are 3 business/skills focused programmes which Lincolnshire County Council has facilitated as lead applicant. These include **Green Lincolnshire, Digital Lincolnshire and the Entrepreneurs Academy. Each contributes to all Investment Priorities and embeds a partnership approach to deliver holistic support and im-**

provement to generate an environment for business survival and growth, green recovery and an increase in the use of digital skills. There will be linkages developed between each of the three programmes and to other proposed CRF activity (Table 4 refers). Any business facing activity will be delivered in line with the Business Lincolnshire Growth Hub offer to ensure that any CRF investment is logical/accessible/adds value to the current business offer and that customers access the best support to meet their individual needs.

Green Lincolnshire offers an integrated programme of Net-Zero offering progression as well as research to test new approaches and support the design of future provision. Delivered in partnership with Peterborough Environment City Trust (PECT), the programme will engage and inspire key sectors, employers, public and social enterprises, individuals and wider communities to commit to the Lincolnshire Net-Zero Pledge culminating in a Climate Summit in October 21. A Carbon Action Reporting Tool will be created to capture progress made in Lincolnshire to reduce carbon emissions and data will form a baseline to monitor future successes, an Investors in the Environment (IIE) status will be created supporting business to commit to net zero supported by Net-Zero audits, master classes and 1:1 support. Net-Zero Grants, a R&D fund, Parish toolkits, case studies and future use of Electric/hydrogen vehicles, anaerobic digesters and investment trend forecasting are all integral to the wide-reaching proposal.

Importantly, the CRF assessment emphasis on each individual project's contribution to Net-Zero will be used to align activity and outcomes under this project to double down on Net-Zero action in Lincolnshire.

Digital Lincolnshire addresses the urgent need to equip both residents and businesses with access to the information, skills and resources they need to compete in a post COVID, post Brexit world where they find themselves increasingly at risk of digital exclusion where improved digital skills are needed to build workforce resilience, reduce labour market isolation, address the low skill/low wage equilibrium and increase business productivity. The programme will catalyse an appetite and capacity for digital transformation and support on offer targeted at both those in employment as well as those seeking work, primarily helping residents of the Priority One pilot areas to gain the skills needed to be "digitally future proofed".

The proposal comprises physical drop-in facilities, structured training and grants. 4 Digital Hublets (in partnership with Magna Vitae and adding value to Towns Fund investment) with associated Digital Champions and engagement posts will be created within East Lindsey as delivery spaces for community based digital learning, a private **5G test network** will be implemented, in partnership with O2, at Skegness Innovation Centre to enable local businesses to collaborate with larger operators to test new ideas such as Remote Diagnostics and Monitoring, Robotic Trials and Internet of Things (IoT) experimentation. Opportunities to work with a local fixed wireless operator will be explored to see how the technology and infrastructure can benefit the expansion of rural 5G connectivity and a mapping of IT provision within libraries will seek to improve public access to IT. From a Digital Skills for All perspective, a programme (in partnership with CDI Alliance) will be created to support anyone (from unemployed/under employed individuals to high quality, demand drive master classes for employees in Digital content, E-Commerce, SEO, Google Analytics, Websites, Social Media, Cloud, Online Accounting, Hardware Choices) looking to up skill, reskill or gain confidence around the digital agenda and widen participation in Lincolnshire.

Starter and digital investment grants will be made available to drive digital development projects and a Digitisation R&D Fund will be made available

Meanwhile, the Entrepreneurs Academy embeds 11 support areas to inspire new business start-ups and improve entrepreneurial skills and increase creative thinking to ensure growth and survival. 60% of activity will be focused on Priority 1 areas split into two parts; Start-up and Entrepreneurial Skills for Growth. The start-up side will offer support to establish young entrepreneurs (under 30s), entrepreneurial ambassadors (targeted to support existing businesses, schools, young people and unemployed individuals), a start/restart programme and grants to support self-employment for those claiming benefits. The skills side will support key growth areas and priority sectors including Creative/digital, Visitor Economy/hospitality and offer grants and pathways including support to rural businesses in a largely rural county as well as grants to support digitisation and low carbon and an Innovative Entrepreneurship R&D Fund. The collaboration includes the Federation of Small Businesses, Bishop Grosseteste University, NBV Business Solutions, Much Clearer, University of Lincoln and Greenborough and all activity will link and add value to other proposed CRF investment either as a feeder or adding value to other proposals.

Every project proposed presents much needed intervention and is focused primarily in Priority 1 areas. However the benefits and lessons will be invaluable for all areas of the county and

every effort will be made to work with project deliverers to drive additional benefits through CRF and beyond, particularly in respect of informing UKSPF responses in order to deliver the intended **net zero carbon, inclusive economy whereby everyone in Lincolnshire can have a great quality of life.**

This programme is a diverse one in respect of activity and deliverers, some are new to working with the Lead Authority and stakeholders, others have worked with the Council previously. There is real pilot activity – some at significant scale and with a changing landscape of interventions (and risk of duplication) and the need to ensure maximum impact in a short timeframe, Lincolnshire County Council has focused extensively on deliverability. Assessment scores are realistic and consistent and have not been inflated to achieve higher scoring bands however some grant amounts have been reduced to ensure deliverability of the programme and to address the points of duplication and timeframes. As the Lead Authority, we have also sought to de-risk the programme by using our existing funding teams and processes (to hit the ground running), we've supplemented the team and we have assessed the projects rigorously against their ability to deliver. The intent will be to work directly with successful applicants to create a positive relationship to underpin formal processes so that early slippages or issues can be identified and addressed.

Table A below looks at the fit of the 18 Lincolnshire LCRF proposals to the local priorities as set out in the Invitation to Bid. It is taken as read through the assessment process that national fit is achieved. Bid references are contained in the Table 2 onwards

Table A			
Investment Priority 1 (IP1) SKILLS	Investment Priority 2 (IP2) BUSINESS	Investment Priority 3(IP3) COMMUNITIES/PLACE	Investment Priority 4 (IP4) EMPLOYMENT
<p>Lincolnshire Overarching Ambition <i>Lincolnshire's overarching ambition is for residents to reach their potential in the local labour market and be able to participate in a flourishing and inclusive economy that will require greater use of digital and accordingly higher levels of digital competence</i></p>	<p>Lincolnshire Overarching Ambition <i>Our ambition is to create a supportive business environment for entrepreneurs, micros, and SMEs to grow and become more productive and resilient</i></p>	<p>Lincolnshire Overarching Ambition <i>Our ambition is to empower communities to continually improve all aspects of the environment and make Lincolnshire an even better place to visit, live, work, and do business</i></p>	<p>Lincolnshire Overarching Ambition <i>Our ambition is to enable all residents to reach their potential in the local labour market and participate in a flourishing and inclusive economy</i></p>
<p>IP 1(a) To build back a transformed and thriving economy, we must prepare the local workforce for new areas of economic opportunity across our priority sectors and ensure our growth plans are not constrained by the shortage of skilled workers</p>	<p>IP2 (a) With vast numbers of business being forced to close during the pandemic, particularly in the visitor economy, retail, hospitality, and leisure sectors, as these businesses look to start opening their doors again there is a real need for tailored support to raise the skills/capabilities of our business leaders and help businesses adapt and innovate in order to access new markets and respond to Brexit; transition to a low carbon economy; and respond to changing consumer trends.</p>	<p>IP3 (a) The impacts of Covid-19 and subsequent lockdowns have had a profound impact on our communities and place. The impacts on retail and hospitality sectors in particular, have been felt within our town centres, market towns and coastal communities, with Coastal Lincolnshire continuing to be one of the most economically at-risk parts of the country. We have also seen more individuals and families experiencing financial exclusion and poverty.</p>	<p>IP4(a)The Covid-19 pandemic has exacerbated the problem of unemployment. With fewer work experience or apprenticeship opportunities and the continued closure of many businesses where young people would traditionally find their first job, the barriers to employment for young people have significantly increased, whilst women, those over 50 years old, and carers have also been disproportionately impacted</p>

<p>IP1 (a): Four projects address this priority and local need</p> <ul style="list-style-type: none"> ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' ❖ Abbey Access Centre Ltd - 'Working And Connecting Communities' ❖ Better Lemon Consulting - 'Rebuilding Hospitality' ❖ Lincolnshire CVS - 'Lincolnshire Inclusive Growth Agenda' 	<p>IP2 (a): Five projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Better Lemon Consulting - 'Rebuilding Hospitality' ❖ Lincoln College - 'Accerler8' ❖ Lincolnshire County Council - 'Entrepreneurs Academy', ❖ Lincolnshire County Council - 'Green Lincolnshire' ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' 	<p>IP3 (a): Four projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Nottinghamshire & Lincolnshire Credit Union - 'Providing Affordable Credit In Lincolnshire' ❖ Lincoln BIG - 'C4G - Connecting Lincoln And The Coast ' ❖ Lincolnshire County Council - 'Digital Lincolnshire' ❖ Boston College - 'We Are Boston' 	<p>IP4(a): Four projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Abbey Access Centre Ltd - 'Working And Connecting Communities' ❖ Urban Challenge Ltd - 'Work Your Way' ❖ Better Lemon Consulting - 'Rebuilding Hospitality' ❖ Jon Egging Trust - 'Blue Skies Futures'
<p>IP1 (b) Investment in skills must support our ambitions to innovate in all of Lincolnshire's priority economic sectors as a way of responding to the impacts of COVID-19 and to respond to changes in consumer trends. There are currently four game changers for the county that can support such growth including the Humber Freeport, the UK Food Valley (agri-food), defence and cyber security, and clean growth. These transformational schemes will enable us to innovate; deliver net zero, and level up our economy, but we will need the skills base to achieve these ambitions.</p>	<p>IP2(b)To build a more resilient economy, we must increase entrepreneurialism across Lincolnshire, and encourage more young people, carers, older workers, and other client groups that are disadvantaged in the labour market, to consider self-employment options.</p>	<p>IP3(b)The visitor economy has been particularly hard hit by the pandemic, but the sector continues to offer long term growth potential and we have an opportunity to grow back stronger and address some of the sector's key challenges of seasonality, perception, and low skills; whilst building on our unique place-based assets and complementing wider investments through Town Deals, Coastal Communities Fund, and Future High Street Funds.</p>	<p>IP4(b)Although Government schemes have helped to protect against large scale business closures (and subsequent job losses), as this support winds down over the coming months, the future of many jobs is unclear. There are also many people who have never experienced unemployment before that may have been on furlough for an extended period, and are now faced with unclear job futures. We must support these people to retrain and quickly find alternative employment to prevent them moving away from the labour market.</p>
<p>IP1 (b): Three projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' 	<p>IP2 (b): Four projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Entrepreneurs Academy' 	<p>IP3(b): Eight projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Boston College - 'We Are Boston' ❖ Lincoln BIG - 'C4G - Connecting Lincoln' 	<p>IP4(b): Four projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Better Lemon Consulting - 'Rebuilding Hospitality'

<ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Green Lincolnshire' ❖ Lincoln College - 'Accerler8' 	<ul style="list-style-type: none"> ❖ John Egging Trust - 'Blue Skies Futures' ❖ Urban Challenge Ltd - 'Work Your Way' ❖ The Lincolnshire & Rutland EBP - 'Discover Reality' 	<p>And The Coast '</p> <ul style="list-style-type: none"> ❖ Better Lemon Consulting - 'Rebuilding Hospitality' ❖ Lincoln College - 'Accerler8' ❖ Lincolnshire County Council - 'Digital Lincolnshire' ❖ Lincolnshire County Council - 'Green Lincolnshire' ❖ Lincolnshire County Council - 'Entrepreneurs Academy' ❖ Active Lincolnshire - 'Let's Move Lincolnshire - Active People And Places' 	<ul style="list-style-type: none"> ❖ The Lincolnshire & Rutland EBP - 'Discover Reality' ❖ Urban Challenge Ltd - 'Work Your Way' ❖ Lincoln BIG - 'C4G - Connecting Lincoln And The Coast '
<p>IP1 (c) We must respond to the radically changed context for skills driven by the pandemic and an increasingly digital economy. Individuals and businesses are at a higher risk than ever of digital exclusion, and improved digital skills are needed to reduce labour market exclusion, address the low skill/low wage equilibrium, and increase business productivity.</p>	<p>IP2 (c) To ensure we build on existing business support services, we are particularly keen to explore innovative solutions to persistent challenges.</p>	<p>IP3 (c) The pandemic has illustrated the importance of developing sustainable and resilient places which encourage relocation to the county and support the retention of young people. Building a strong cultural offer, and exploiting and enhancing the unique features of our heritage, geography and natural capital, will support diversification and create more resilient communities as well as delivering wider health and well-being benefits.</p>	<p>IP4 (c) For those furthest away from the job market, focused support informed by an understanding of the barriers to work that they face and developing personalised methods for overcoming them, is required. This includes the physical barriers as well as the lack of access to digital resources and skills.</p>
<p>IP1 (c): Four projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Digital Lincolnshire' ❖ University Of Lincoln - 'Barbican - Creative Industries Support Programme' ❖ The Lincolnshire & Rutland EBP - 'Dis- 	<p>IP2 (c): Five projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Entrepreneurs Academy' ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' ❖ Lincoln BIG - 'C4G - Connecting Lincoln 	<p>IP3(c): Eight projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ The Lincolnshire & Rutland EBP - 'Discover Reality' ❖ Urban Challenge Ltd - 'Work Your Way' ❖ University Of Lincoln - 'Barbican - Cre- 	<p>IP4(c): Three projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Abbey Access Centre Ltd - 'Working And Connecting Communities' ❖ Urban Challenge Ltd - 'Work Your Way' ❖ Lincolnshire County Council - 'Digital

<p>cover Reality'</p> <ul style="list-style-type: none"> ❖ Jon Egging Trust - 'Blue Skies Futures' 	<p>And The Coast '</p> <ul style="list-style-type: none"> ❖ Lincoln College - 'Accerler8' ❖ Lincolnshire County Council - 'Green Lincolnshire' 	<p>ative Industries Support Programme'</p> <ul style="list-style-type: none"> ❖ Jon Egging Trust - 'Blue Skies Futures' ❖ Boston College - 'We Are Boston' ❖ Lincolnshire CVS - 'Improve Network', ❖ Active Lincolnshire - 'Let's Move Lincolnshire - Active People And Places', ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' 	<p>Lincolnshire'</p>
<p>IP1(d)We must also encourage and inspire the workforce of the future, promoting the opportunities available within our priority sectors, particularly where there are skills gaps and hard to fill vacancies which are constraining growth; and ensure young people are not excluded from the labour market.</p>	<p>IP2(d) Explore innovative and creative interventions which help businesses to innovate, scale and create 'better' jobs, and which give due regard to the specific needs and challenges faced by businesses in disadvantaged and isolated areas</p>	<p>IP3(d)As a geographically diverse area, the challenges facing our urban centres, market towns, coastal communities and rural areas differ significantly, and CRF provides an opportunity for delivery partners to develop local solutions to local problems</p>	<p>IP4(d)To ensure we build on existing support services, we are particularly keen to explore innovative solutions to persistent challenges posed by rurality, access to affordable childcare and overcoming the financial barriers to working.</p>
<p>IP1(d): Five projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' ❖ The Lincolnshire & Rutland EBP - 'Discover Reality' ❖ Jon Egging Trust - 'Blue Skies Futures' ❖ Lincolnshire CVS - 'Improve Network'? ❖ University Of Lincoln - 'Barbican - Creative Industries Support Programme' 	<p>IP2(d): Seven projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Entrepreneurs Academy' ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' ❖ Lincolnshire County Council - 'Green Lincolnshire' ❖ Lincolnshire County Council - 'Digital Lincolnshire' ❖ Lincoln BIG - 'C4G - Connecting Lincoln And The Coast ' ❖ University Of Lincoln - 'Barbican - Cre- 	<p>IP3(d): Three projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Digital Lincolnshire', ❖ Lincolnshire County Council - 'Entrepreneurs Academy' (Rural Component), ❖ Lincoln BIG - 'C4G - Connecting Lincoln And The Coast ' 	<p>IP4(d): One project address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Urban Challenge Ltd - 'Work Your Way'

	<p>ative Industries Support Programme'</p> <ul style="list-style-type: none"> ❖ Lincoln College - 'Accerler8' 		
NA	<p>IP2 (e) Develop innovative solutions to encourage entrepreneurship and start-up, which seek to address the specific needs of individuals within disadvantaged communities and client groups – and in particular the under 25's and over 50's.</p>	<p>IP3 (e) To deliver against the ambitions of the Greater Lincolnshire Economic Plan for Growth, projects are encouraged which mitigate the impacts of the pandemic on the visitor economy and capitalise on greater demand for domestic tourism. This could include place-based marketing, supporting the digital transformation of the visitor economy, and capitalising on the potential of green tourism.</p>	<p>IP4 (e) Explore innovative solutions to addressing barriers to work for the long term unemployed and those furthest from the job market which complement mainstream provision: particularly addressing transport and digital connectivity issues in rural areas; understanding potential health and well-being barriers to employment; and encouraging the most disadvantaged individuals to engage with support provision.</p>
NA	<p>IP2(e): Six projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Entrepreneurs Academy' ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' ❖ Lincolnshire County Council - 'Green, Lincolnshire' ❖ University Of Lincoln - 'Barbican - Creative Industries Support Programme'. ❖ Lincoln College - 'Accerler8' ❖ Lincoln BIG - 'C4G - Connecting Lincoln And The Coast ' 	<p>IP3(e): Six projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Active Lincolnshire - 'Let's Move Lincolnshire - Active People And Places', ❖ Lincolnshire County Council - 'Green Lincolnshire' ❖ Better Lemon Consulting - 'Rebuilding Hospitality', ❖ Lincolnshire County Council - 'Digital Lincolnshire', ❖ Lincoln College - 'Accerler8' ❖ Lincoln BIG - 'C4G - Connecting Lincoln And The Coast ' 	<p>IP4(e): Ten projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ The Lincolnshire & Rutland EBP - 'Discover Reality', ❖ Jon Egging Trust - 'Blue Skies Futures' ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot', ❖ Urban Challenge Ltd - 'Work Your Way' ❖ Active Lincolnshire - 'Let's Move Lincolnshire - Active People And Places' ❖ Abbey Access Centre Ltd - 'Working And Connecting Communities' ❖ HWlincs - 'Feasibility Study: Care Working Practices And Barriers For Recruitment And Retention In Boston And The East Of Lincolnshire' ❖ Urban Challenge Ltd - 'Work Your Way'

			<ul style="list-style-type: none"> ❖ Lincolnshire CVS - 'Improve Network' ❖ Lincolnshire County Council - 'Digital Lincolnshire'
NA	IP 3 (f) Support business to start to drive new pathways towards net zero	IP3(f) To deliver against the ambitions of the Greater Lincolnshire Economic Plan for Growth, projects are encouraged which explore opportunities to enhance culture-led revitalisation of our urban centres to increase footfall and add value to wider town centre/high street regeneration activities	IP4(f) Supporting people who have recently been made redundant to retrain and quickly re-enter the labour market.
	<p>IP3 (f) Two projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Green Lincolnshire' ❖ Lincoln College - 'Accerler8' 	<p>IP3 (f) Four projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Boston College - 'We Are Boston' ❖ Lincoln BIG - 'C4G - Connecting Lincoln And The Coast ' ❖ University Of Lincoln - 'Barbican - Creative Industries Support Programme' ❖ Lincolnshire CVS - 'Improve Network' 	<p>IP4 (f) Two projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Urban Challenge Ltd - 'Work Your Way' ❖ Better Lemon Consulting - 'Rebuilding Hospitality'
NA	NA	IP3 (g) Support individuals and families experiencing, and at risk of, poverty and financial exclusion.	IP4(g) Support the retention of talent in the area: particularly innovative approaches to retain graduates/school leavers; showcasing and encouraging the take-up of opportunities in high skill areas such as engineering, automation and robotics that are emerging in Lincolnshire's growth sectors.
NA	NA	IP3(g) Four projects address this priority and local need:	IP4(g) Four projects address this priority and local need:

		<ul style="list-style-type: none"> ❖ Lincolnshire CVS - 'Lincolnshire Inclusive Growth Agenda - Inclusive Growth Project' ❖ Lincolnshire CVS - 'Improve Network' ❖ Nottinghamshire And Lincolnshire Credit Union - 'Providing Affordable Credit In Lincolnshire' ❖ Abbey Access Centre Ltd - 'Working And Connecting Communities' 	<ul style="list-style-type: none"> ❖ Greater Lincolnshire LEP - 'UK Food Valley Pilot' ❖ University Of Lincoln - 'Barbican - Creative Industries Support Programme' ❖ The Lincolnshire & Rutland Education Business Partnership - 'Discover Reality' ❖ Jon Egging Trust - 'Blue Skies Futures'
		IP3 (h) Explore innovative approaches to connect our rural areas and businesses to improve social and economic inclusion and recognise the value of movement and connectivity to local people and visitors alike.	
NA	NA	<p>IP3(h) Five projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Active Lincolnshire - 'Let's Move Lincolnshire - Active People And Places' ❖ Lincolnshire County Council - 'Entrepreneurs Academy', ❖ Lincolnshire County Council - 'Digital Lincolnshire', ❖ Boston College - 'We Are Boston' ❖ University Of Lincoln - 'Barbican - Creative Industries Support Programme' 	NA
		IP3(i) Support, and take advantage of, the attractive environment in Lincolnshire	

		through low carbon schemes and feasibility studies for larger low carbon projects into the future.	
NA	NA	<p>IP3(i) Three projects address this priority and local need:</p> <ul style="list-style-type: none"> ❖ Lincolnshire County Council - 'Green Lincolnshire' ❖ Lincoln College - 'Accerler8', ❖ Lincolnshire CVS - 'Improve Network' 	NA

TABLE 4

Proposal Name	How well does the proposal contribute to local needs set out in relevant local growth plans. What evidence is there of local support?	How does the project align with other existing or planned activities in the area? <i>Is the project linked to other UK Community Renewal Fund bids?</i> <i>Is the project important to taking forward other local activity?</i>	Is the project deliverable within the stated timeframe? <i>Are there any local considerations that might affect the implementation of the project as described?</i>
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Letters of support for the Lincolnshire Bids have been appended to this submission. They include:

- ❖ Greater Lincolnshire LEP
- ❖ Boston Borough Council
- ❖ East Lindsey District Council
- ❖ City of Lincoln Council
- ❖ South Holland District Council
- ❖ North Kesteven District Council
- ❖ Lincolnshire CVS
- ❖ Darkside Rising CIC
- ❖ Shooting Fish Theatre

<p>LCRF 09</p> <p>Working and Connecting Communities, Abbey Access Centre Ltd.</p> <p>STRATEGIC FIT SCORE 80% DELIVERABILITY SCORE 72% COMBINED SCORE 76%</p> <p>APPROVED PROJECT RANKING 1</p>	<p>Local Needs (see Table A) Current funded training programmes are focussed on outputs and do not generally include the element of outreach this proposal will deliver. The project will support much needed initial engagement activities to develop confidence and interest to progress learners to more formal training activities. The project meets a local need of engaging disaffected young people, and those furthest from the labour market, with engagement activities leading to training, traineeships, kickstart programmes and apprenticeships and ultimately employment. This is linked to priority sectors including hospitality and construction. Accordingly the project scored highly on strategic fit with the national and local growth plans.</p> <p>Local support This project is submitted on behalf of 8 local charities and the City of Lincoln Council which are already operating as 'Localmotion' and the Lincoln Peer Network with long standing engagement with the local community, business and a successful track record in collaborative work funded through ESF, Lottery etc.</p>	<p>Local alignment The collaborative nature of the bidding organisations and on-going activity including their combined COVID response will see any UKCRF activity linking and building on existing and planned activity in Lincoln around skills, retraining, mental health, engagement and will support an umbrella approach to community cohesion across the city</p> <p>Link to other CRF Fund bids Not formally but contributes as part of the wider Lincolnshire bid intent to enable residents to reach their potential in the local labour market and be able to participate in a flourishing and inclusive economy. This together with other activity will present a cohesive offer to the county's residents which will support economic revival and economic inclusivity.</p> <p>Importance to taking forward other local activity The project presents a series of pilot activities that will be critical to informing future employment support and UKSPF activity in Lincolnshire. Key links to Towns Fund investment and work with the Sincil Bank regeneration and Lincoln City Football Club (developing a training hub within the Town Fund with the LCF funding acting as a feeder)</p>	<p>Deliverability The project scored well on deliverability the need for clear roles/responsibilities and co-ordination of activity/performance management between partners is noted with the 8 charities having worked closely for a number of years with experience of delivering externally funded activity successfully. Clear plans to deliver this level of activity are in place with identified capacity within each of the organisations (existing staff will deliver so there will be no recruitment delays). Each partner in the collaboration has a specific knowledge of the target beneficiaries, building on this ground-level engagement will enable outputs to be realised in the short timescales available for UKCRF. The risks/mitigation identified is satisfactory.</p> <p>Local Considerations None known. As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM.</p>
<p>LCRF 02</p> <p>C4G Connecting Lincoln and the Coast, Lincoln Business Improvement Group.</p> <p>STRATEGIC FIT SCORE 72% DELIVERABILITY SCORE 72% COMBINED SCORE 72%</p>	<p>Local Needs (see Table A) The impact of COVID on the Visitor Economy, Coast and Businesses is a national priority – the seasonality of the sector (particularly on the coast) has had a wider effect as businesses rely on the summer season to survive the winter months. Support through the shoulder months to pilot new initiatives and festivals to allow businesses to remain open and employ staff annually rather than seasonally will be key to economic recovery. For Lincoln this will increase year round footfall and visitor numbers to help revitalise the city centre.</p> <p>The current Coastal Communities Fund program</p>	<p>Local alignment Aligns with Towns Fund ambitions in Lincoln, Mablethorpe and Skegness. Increases footfall and visitors and provides much needed sector specific support. Activities related to the Frequency Festival will tie in with the national arts agenda and offers future development opportunities around cultural programming and the quality of offer to capitalise on staycation; this is in line with the recently released Tourism Recovery Plan. The destination focus will support LUF ambitions in East Lindsey.</p> <p>Link to other CRF Fund bids Aspects of this and the Barbican Creative proposal</p>	<p>Deliverability Both BID organisations involved in this proposal have extensive delivery experience. A project delivery plan, agreed by both partners will set out activities, milestones, timescales, impact indicators, budget and key responsibility for individuals, as well as reporting requirements. The timescales are tight but the plans in place make the project achievable based on the experienced team, an SLA between the two BIDS and the external support that is proposed.</p> <p>Local Considerations</p>

<p>APPROVED PROJECT RANKING 2</p>	<p>on the coast has highlighted the need for one to one targeted business support and direction and the need for ambassadors for the visitor economy will complement activity. The activities in this proposal strongly contribute to a number of Lincolnshire based strategic plans, through social engagement, business support and tourism based development:-</p> <ul style="list-style-type: none"> - Greater Lincolnshire's Economic Plan for Growth – March 2021 - Greater Lincolnshire LEP Short term recovery plan - Lincoln Investment Plan 2020 - Connected Coast Investment Plan - Lincolnshire Coastal Destination BID Business Plan 2017 – 2022 - Lincoln BIG Business Plan 2020 – 2025 <p>Local Support (see Table A) Both BID organisations mean that there is considerable local business support for the BID Groups' activities. East Lindsey District Council is a board member and has joined forces with Visit Lincolnshire Coast Destination BID to support businesses post COVID and the Board of Lincoln BIG includes a range of local business levy payers and business investors, as well as representatives from Lincolnshire County Council, Lincoln City Council, Lincoln College, Lincoln Cathedral, University of Lincoln, and Lincolnshire Police. Greater Lincolnshire LEP has provided a letter of support around key investments in the Lincolnshire bid, this includes activities to revitalise town centres and support to the Visitor Economy.</p>	<p>need to be developed in a complementary fashion to avoid cross over and maximise impact – this is an opportunity not a threat. Work with We are Boston (including Transported) and other activities will also create scale and impact for the sector. Links with the College and Lincolnshire County Council sector specific support may provide next step options for businesses dependent on timeframes.</p> <p>Importance to taking forward other local activity Links with 'Lincoln Connected' town fund project led by Visit Lincoln and Lincoln BIG (Business Improvement District) to include digitalisation of the high street and 'Lincoln Creates'. BIG also awarded funds through Additional Restriction Grants to support loss of income and High Street reopening/recovery and potential partner for welcome back funds.</p>	<p>Timings will be critical to engage the businesses based on season peaks/availability of key personnel. This noted the BIDs are alive to this. There will be a need to ensure dialogue with Magna Vitae (East Lindsey District Council's Cultural Partners) to ensure take up/impact of the cultural component but again the Coastal BID will be alive to this. As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM.</p>
<p>LCRF 14 Barbican Creative Industries Support Programme, University</p>	<p>Local Needs (see Table A) The project will support the regeneration of the town centre Barbican scheme to deliver much needed wrap around support to ensure that the building users have the right levels of support to</p>	<p>Local alignment Supports town centre revitalisation, graduate retention and key sector support. All offers must align with Business Lincolnshire (Growth Hub) to present a cohesive business support package and the</p>	<p>Deliverability A programme board will be created by the applicant to represent key stakeholders and sector representatives – this will help drive delivery and connected activity. Key delivery partners including</p>

<p>of Lincoln</p> <p>STRATEGIC FIT SCORE 72% DELIVERABILITY SCORE 72% COMBINED SCORE 72%</p> <p>APPROVED PROJECT RANKING 3</p>	<p>draw them in and retain them within the site. Secondly, it supports the drive for the city of Lincoln to further enhance its status as a cultural and technological centre for the local area. The bid focusses on developing the Creative sector and creating 'better' jobs. As a Greater Lincolnshire LEP priority sector and the proposal's contribution to talent retention, entrepreneurship and start up support for under 25s and the cultural led revitalisation of town centres – this provides an excellent fit to local strategies/need.</p> <p>Local support The project directly links to and adds value to Lincoln's Town Fund activity. The Barbican sits on the edge of the historic quarter of Lincoln and Sincil Bank – one of the most deprived and multicultural parts of the city. The underpinning multi-sector partnership approach to the regeneration of this area supports the proposal. Greater Lincolnshire LEP has provided a letter of support around key investments in the Lincolnshire bid; this includes specific support for the Barbican.</p>	<p>proposal will need to work with Lincoln's Digital Hub, Mosaic which supports the Creative, Digital and Tech business community</p> <p>Link to other CRF Fund bids Aspects of this and the C4G proposal need to be developed in a complementary fashion to avoid cross over and maximise impact– this is an opportunity not a threat. Digital up skilling will be a focus across all the activities of this proposal and this will need to link back to other digital activity most notably Digital Lincolnshire</p> <p>Importance to taking forward other local activity The Barbican restoration is a key town fund project – with circa £1.6m ring-fenced in programme to support capital works and Heritage Action Zone funding. Revenue funding is critical to supporting its long-term operation.</p>	<p>West Midlands Advantage Creative CIC have extensive delivery experience. The university has robust project-level management controls in place to monitor and mitigate risks.</p> <p>Local Considerations As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM.</p>
<p>LCRF 11 Blue Skies, Jon Egging Trust.</p> <p>STRATEGIC FIT SCORE 60% DELIVERABILITY SCORE 80% COMBINED SCORE 70%</p> <p>APPROVED PROJECT RANKING 4</p>	<p>Local Needs (see Table A) This project meets key local needs around talent retention, workforce resilience and maximises the opportunity to showcase and collaborate to create career opportunities in key skill areas including engineering, automation, cyber security and digital development in defence and infrastructure organisations. The Greater Lincolnshire Local Skills Report and Labour Market Evidence Base April 2021 skills sets out the importance of digital and support to young people in job raising aspirations, ambition in deprived areas / wards.</p>	<p>Local alignment Engagement with DWP (Senior Partnership Leader for Lincolnshire, Nottinghamshire and Rutland) confirmed that this project will meet a need and would present no duplication of current or planned service. Local experts confirmed that the service focused on the cohort identified, would add value and align with ESF funded activity.</p> <p>Link to other CRF Fund bids This proposal offers a much needed NEET focus to the programme as well as to disabled, care leavers, young carers and is a small but pivotal part of the Lincolnshire CRF programme in terms of raising young people's aspirations. There are no direct links</p>	<p>Deliverability The application scored well. All reasonable risks and mitigation have been identified with robust monitoring systems in place. An organisational risk register owned by the Operations Director and reviewed monthly by the Senior Leadership Team and project management controls are in place. The applicant is experienced in this field of delivery and has extensive engagement locally to enable rapid roll out.</p> <p>Local Considerations As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance,</p>

	<p>Local support The involvement of 9 schools (3 per Priority 1 area) and key businesses (offering site visits including RAF Scampton., Waddington, Coningsby and Cranwell, Boeing, Northrop Grumman etc) demonstrates support and commitment for the proposal.</p>	<p>to other CRF projects but the combined learning from this project and others will support the design and focus of longer term solutions where UKSPF will be sought.</p> <p>Importance to taking forward other local activity As above, the project will deliver innovative and creative interventions and solutions to overcoming barriers to work that can ultimately be scaled up.</p>	<p>continued alignment with existing/emerging activities to ensure impact and VFM.</p>
<p>LCRF 22</p> <p>Green Lincolnshire, Lincolnshire County Council.</p> <p>STRATEGIC FIT SCORE 72% DELIVERABILITY SCORE 68% COMBINED SCORE 70%</p> <p>APPROVED PROJECT RANKING 5</p>	<p>Local Needs (see Table A) This project focuses on Net-Zero with 60% delivery on Priority 1 areas – noting of course the issue is wider and requires action at scale. It offers a cross cutting approach covering all 4 investment priorities with emphasis on business and communities and in supporting low carbon projects, raising awareness and undertaking feasibility and research will inform a longer term approach to Net-Zero in Lincolnshire. The applicant has identified the challenge of growing a low carbon economy in a country dominated by small businesses and with a low-density population – and the project’s investment will go a long way to de-risking low carbon approaches for businesses. Links to the Greater Lincolnshire LEP’s Revival Plan in its ambition to create leadership to develop investable propositions at a local place based and community level that will lead to wider net zero deployment at a regional and national level. It also targets key sector priorities in Agri-Food and the Visitor Economy. The project also aligns with the Skills Report/Evidence Base which has identified business growth opportunities for clean growth, energy production and supply chains. Further the project derives much of its ambition and scope from the Council’s Green Master Plan which sets out the Council’s commitment to achieving zero emissions by 2050 and it will contribute to its</p>	<p>Local alignment There is an opportunity to create linkages with the Lincoln Climate Commission, a Road to Zero scheme that was not progressed in the Lincoln Town Fund package but has strong support – enabling linkages to the key groups and opportunity for a more impactful project. The Net-Zero commitment of all areas will underpin the success of this facilitating project.</p> <p>Link to other CRF Fund bids There is opportunity to deliver maximum impact by aligning this and the Acceler8 (Lincoln College) project which also proposes a greening element focused specifically on the Visitor Economy and retail sector as well as a Climate Event. Aims/Timings/audiences are sufficiently different to represent mutually beneficial activities</p> <p>Importance to taking forward other local activity With the Green Revolution a "call to arms" for real change and delivery of Net-Zero ambitions and climate change, local take up must underpin this – building activity that can be sustained in the lead up to COP26 and beyond. This programme will influence current and future activity – particularly with reporting tools that will establish baselines from which to measure future impact and success and it will deliver scalable solutions and help inform UKSPF.</p>	<p>Deliverability The project is of an ambitious scale, whilst there is scope within the project to deliver at scale – this brings risk and also the risk of overlap or non-delivery of grants. This has been addressed in the reduced offer. The applicant’s milestones and risk/mitigation is very comprehensive and at a reduced scale it is anticipated that this project is highly deliverable.</p> <p>Local Considerations Noting the need to add value and remove potential duplication outside of UKCRF proposals, as with all local UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM. Links to Business Lincolnshire Growth Hub will be asserted to ensure a clear offer to businesses without duplication.</p>

	<p>Carbon Reduction Plan.</p> <p>Local support Local partner led marketing (Chamber of Commerce, Districts), Business Lincolnshire Growth Hub and School participants suggest a high level of support that will be built on as part of the project is to engage and inspire communities and businesses around Net-Zero. North Kesteven District Council has written a letter of support highlighting support for decarbonisation proposals (this will also support Accelerate and the Entrepreneurship Academy's ambitions). Greater Lincolnshire LEP has provided a letter of support around key investments in the Lincolnshire bid, this includes specific support for the Entrepreneurship Academy, Digital Lincolnshire and Green Lincolnshire bids.</p>		
<p>LCRF 27</p> <p>Acceler8, Lincoln College</p> <p>STRATEGIC FIT SCORE 76%</p> <p>DELIVERABILITY SCORE 64%</p> <p>COMBINED SCORE 70%</p> <p>APPROVED PROJECT RANKING 6</p>	<p>Local Needs (see Table A) This project would link into a number of key priorities within the GLLEP Local Skills Report, as well as contributing to the People and Business Environment themes of the GLLEP Revival Plan. The 'Towards Net Zero' business support programme aligns with the LCC Green Masterplan. The project has a business focus and in particular on the Visitor Economy (including hospitality, retail, leisure) a priority sector.</p> <p>Local Support There is a strong partnership underpinning this project which suggests strong local support. This includes Visit Lincoln, the Chamber of Commerce, the Institute of Directors and the City Council.</p>	<p>Local alignment Any business offer will align with proposed UKCRF activity and the Business Lincolnshire Growth Hub offer making a compelling offer to businesses – particularly the Visitor Economy (including retail) which has often not being able to access ERDF funded activity.</p> <p>Link to other CRF Fund bids Investors in the Environment consultants will deliver a 6 month 'Towards Net Zero' business support programme to 30-40 businesses and deliver a 4 day 'Towards Net Zero' Expo event in March 2022- this will be developed to align with Green Lincolnshire proposals. Support to the Visitor Economy, and digital business will link and complement the Entrepreneurs academy, Digital Lincolnshire (which will actively make referrals to this project) and the Rebuilding hospitality proposals</p>	<p>Deliverability The applicant and the partners have a proven track record in delivery; the target audiences have largely not been able to access support although demand has been identified. In house expertise and systems are ready and primed and the identified risks and mitigation (managed through the Executive Leadership Team) are comprehensive. The scale of the project remains the only concern given the delivery timeframe and the potential launch of so many interventions. Accordingly a reduction in value and accordingly scale has been recommended.</p> <p>Local Considerations As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging</p>

		<p>Importance to taking forward other local activity Lessons learned from this project in terms of impact will be important in delivering growth ambitions for the county and in particular results from the leadership training.</p>	<p>activities to ensure impact and VFM. Links to Business Lincolnshire Growth Hub will be asserted to ensure a clear offer to businesses without duplication.</p>
<p>LCRF 21</p> <p>Digital Lincolnshire, Lincolnshire County Council</p> <p>STRATEGIC FIT SCORE 64% DELIVERABILITY SCORE 68% COMBINED SCORE 66%</p> <p>APPROVED PROJECT RANKING 7</p>	<p>Local Needs (see Table A) 80-90% of activity will be focused on priority 1 areas, and delivers directly to the local CRF Invitation to Bid plus the wider strategy priorities. The investment in skills priority has noted the need to expand digital skills in the post pandemic economy and society. The project focuses primarily on ensuring residents and businesses do not fall further into digital exclusion and can improve business productivity.</p> <p>The applicant has identified the importance of digital skills and inclusion across a range of local plans including the GLEP COVID-19 Revival Strategy. Digital skills are also an integral part of the Skills Report and furthermore calls 'for additional local support for people further from the labour market to access employability support, including critical digital skills'. The provision of a 5G test network will also help support rural connectivity learnings a further key need of the county. This application also directly supports the recommendations in the March 2021 Greater Lincolnshire Visitor Economy Digital Adoption Study by supporting the sector to utilise and enhance their technical skills to retain and attract new customers.</p> <p>Local Support The programme drives digital inclusion and facilitates space/infrastructure provision and capacity to deliver this for training providers/FE. It links in with Magna Vitae and complements</p>	<p>Local alignment There is a focus on the Visitor Economy – a critical driver of employment in the county. The support to this sector as proposed under CRF, will be actively aligned and business offers will be channelled through Business Lincolnshire Growth Hub.</p> <p>Link to other CRF Fund bids</p> <p>This project will provide referrals to the Aceler8 project (Lincoln College) and there will need to be clear engagement with Rebuilding Hospitality -with innovative digital mentoring, training and recruitment programmes. Effective engagement will deliver a comprehensive package of support to the Lincolnshire Visitor Economy.</p> <p>Importance to taking forward other local activity Digital, as a medium, enabling residents to engage with services, education etc and businesses to trade is ever more important since the pandemic. Digital infrastructure, skills and inclusion lessons will be learned from this project and applied to inform future needs and provisions to ensure that digital innovation is present in Lincolnshire – particularly to enable and future proof rural and coastal connectivity and inclusion.</p>	<p>Deliverability The applicant notes that the delivery timeframe does represent significant risk and has been considered very seriously during the planning for this project. As a consequence the project focuses on activities that the applicant is confident can be delivered and builds on trusted relationships. There is a mix of existing staff and creating new capacity to drive delivery. The risk and mitigation considerations are well developed and Lincolnshire County Council has significant experience of delivering externally funded activity. This noted the scale of the grants remains a concern given the delivery timeframe and the potential launch of so many interventions. Accordingly a reduction in value and accordingly scale has been recommended.</p> <p>Local Considerations As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM. Links to Business Lincolnshire Growth Hub will be asserted to ensure a clear offer to businesses without duplication.</p>

	<p>Skegness and Mablethorpe Towns Fund investment and ambitions demonstrating support for the programme. Greater Lincolnshire LEP has provided a letter of support around key investments in the Lincolnshire bid, this includes specific support for the Entrepreneurship Academy, Digital Lincolnshire and Green Lincolnshire bids</p>		
<p>LCRF 29</p> <p>UK Food Valley pilot, Greater Lincolnshire</p> <p>STRATEGIC FIT SCORE 76%</p> <p>DELIVERABILITY SCORE 56%</p> <p>COMBINED SCORE 66%</p> <p>APPROVED PROJECT RANKING 8</p>	<p>Local Needs (see Table A)</p> <p>The project delivers a key part of the Revival Plan which identifies Agri food as a key driver of recovery in Lincolnshire – including a Net Zero food chain. It also fits well with the Local Industrial Strategy, focussed on innovation and future proofing the food industry which is a growth sector for Lincolnshire and the region. The proposals will also help businesses in the sector adjust to post-BREXIT arrangements and respond to the impact of the pandemic with major changes on consumer behaviour and routes to market – especially as wider government economic support winds down. The project also addresses an element of the skills issues and recruitment identified within the economic recovery plan.</p> <p>Adoption of technology, digitisation and automation are also key issues for the sector- a core focus of the project. Further, this is the only CRF project which directly links to wider strategic objectives including the role of Lincolnshire in the Midlands Engine.</p> <p>Local support</p> <p>The Greater Lincolnshire LEP has developed this bid drawing on an extensive partner base comprising key sector stakeholders. Further, Boston Borough Council and South Holland District Council have specifically expressed their support and actively participated in the</p>	<p>Local alignment</p> <p>The UK Food Valley is a "game changer" project for South East Lincolnshire (as well as Greater Lincolnshire, regionally and nationally) as identified in the Programme summary. The performance of the sector is critical to growth and this proposal provides many elements of wrap around support that are both new and innovative will add value and cement activity including LUF proposals. Further, the project enables much needed access to support for land businesses typically unable to access Growth Hub support.</p> <p>Link to other CRF Fund bids</p> <p>The Net-Zero, Active travel, digital aspects of the bid have links with other CRF proposals. Given the focus on the sector there will be cross referral. Active Lincolnshire and Discover Reality will all help support the sector and partners will work together to achieve common growth ambitions.</p> <p>Importance to taking forward other local activity</p> <p>The whole food chain is being considered here – from field to fork. There is a strong recognition of the levels of change occurring in the sector – from enabling farmers to exit the industry to automation and decarbonisation. As noted above, the UK Food Valley is a game change and this project (including its feasibility components) speaks to the Agriculture Bill and will inform future work including that taken forward by UKSPF</p>	<p>Deliverability</p> <p>The LEP is an experienced programme deliverer with associated Assurance Framework. The LEP recognises the risk of delays in delivery. Accordingly a robust project management oversight process based on ISO-9001:2000 principles have been developed for early identification of risks and effective mitigation. The Programme Management Board of the LEP will own the risk register; delivery partners will provide monthly progress reports etc. Risks have been robustly considered. This noted the scale of the project remains the only concern given the delivery timeframe and the potential launch of so any interventions. Accordingly a reduction in value and accordingly scale has been recommended.</p> <p>Local Considerations</p> <p>As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM. Links to Business Lincolnshire Growth Hub will be asserted to ensure a clear offer to businesses without duplication.</p>

	<p>development of the proposals. North Kesteven District Council supports the CRF bid and highlights the wider benefits of investment in the agri-food sector. A wider letter of support for the CRF bid has been submitted by Greater Lincolnshire LEP also noting its support for the County Council's bid to the Levelling UP Fund for transport investment and the complementarity of the UK Food Valley pilot CRF proposals.</p>		
<p>LCRF 15</p> <p>Feasibility Study: Care working practices and barriers to recruitment and retention in Boston and East Lincolnshire, HWLincs</p> <p>STRATEGIC FIT SCORE 55% DELIVERABILITY SCORE 72% COMBINED SCORE 63%</p> <p>APPROVED PROJECT RANKING 9</p>	<p>Local Needs (see Table A) This feasibility study directly contributes to the local need to fill skills gaps and hard to fill vacancies in the health and care sector. Although the project is proposed as 95% Employment Priority, there are also close alignment with the Skills Priority to develop higher level skills, and workforce resilience, particularly "meeting replacement demand needs in key sectors such as food production and care". Further, one of the top priorities in the Greater Lincolnshire Economic Plan for Growth 2021 is around the Health and Care sector 'building the support infrastructure required to exploit the potential of the Health and Care sector post Covid-19 to grow employment, enhance prosperity (GVA), and exploit advancements in STEM based technologies'.</p> <p>Local support As part of the assessment process, the Lead Authority has taken advice from Virtual Technical Advisors. This highlighted the need for this work to give robust information and research into this sector and demand, and offer innovative solutions. The application makes a strong link back into the Boston Town Investment Plan, suggesting local support for the proposals. The Mablethorpe Town Investment Plan has a golden thread around a healthy diverse economy reflecting the extremely poor health outcomes in</p>	<p>Local alignment The Health and Care sector is a priority sector for the county, engagement with Lincolnshire Health and Care Managers Network will ensure joined up activity and maximum learning from the study</p> <p>Link to other CRF Fund bids Link to other CRF Fund bids There may be links to inform the outcomes of some projects such as LIGA, Discover Reality etc and ways to inform outcomes from some employment projects but this will be a post-completion opportunity as is the nature of a Feasibility Study.</p> <p>Importance to taking forward other local activity The Centre for Future Living in Mablethorpe and the need to build skills and earnings in priority sectors will be informed by the feasibility work.</p>	<p>Deliverability The project is deliverable within the timescales. It is clear, focused, and will be able to build momentum to completion. Resources are in place to undertake the work, and there is little risk to the project not being delivered within the timescales</p> <p>Local Considerations Assessment of the project has established that there will be a need to align with key stakeholders (including but not limited to Skills for Care, LinCA and LCC Adult Care) to ensure that all issues and needs are taken into account, and that the study is comprehensive. As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM.</p>

	<p>the town and presenting the need/opportunity for the area to be trialled as a living "lab" for innovation. Greater Lincolnshire LEP has provided a letter of support around key investments in the Lincolnshire bid; this includes specific support for the Health and Care sector proposals.</p>		
<p>LCRF 19</p> <p>Entrepreneurs Academy , Lincolnshire County Council</p> <p>STRATEGIC FIT SCORE 60%</p> <p>DELIVERABILITY SCORE 64%</p> <p>COMBINED SCORE 62%</p> <p>APPROVED PROJECT RANKING 10</p>	<p>Local Needs (see Table A)</p> <p>This project will broaden the offer of the Growth Hub and increase support for various businesses particularly in priority sectors (Visitor Economy, Health and Care, Defence etc) to drive innovation and recovery. Targets steady state and higher growth businesses with an emphasis on creating higher quality jobs focusing on priority communities and with a focus on young people and over 50's. The LEP Revival Plan recognises that support is required to help business to develop and innovate including the levelling up of the Visitor Economy. The Greater Lincolnshire Skills Report sets out priorities to build the skilled workforce behind our key growth sectors which includes up skilling small businesses and entrepreneurs. The programme has also been designed to complement the work being undertaken in Town Investment Plans.</p> <p>Local support</p> <p>The Programme contributes to a wider agenda of recovery and has been developed in response to enhancing the Business Lincolnshire offer reflecting stakeholder and business needs and feedback. North Kesteven District Council has submitted a letter of support to CRF investment in the Visitor Economy and the benefits that this will afford are wider than the Priority 1 areas. Greater Lincolnshire LEP has provided a letter of support around key investments in the Lincolnshire bid, this includes specific support for</p>	<p>Local alignment</p> <p>The programme aligns with and enhances business support through Business Lincolnshire Growth Hub.</p> <p>Link to other CRF Fund bids</p> <p>This is part of a suite of Lincolnshire County Council bids (including Green Lincolnshire and Digital Lincolnshire), the collective design segments needs and delivery but enables cross referral and progression. Further aspects of business support proposed in other CRF activity will deliver a wider, cohesive package of support to businesses in Lincolnshire.</p> <p>Importance to taking forward other local activity</p> <p>The proposal will be a key driver in creating an environment for growth in key sectors. This can be built upon and enhanced through future activity and support and lessons learned applied to other sectors.</p>	<p>Deliverability</p> <p>The applicant recognises macro risks as well as the short delivery timeframe but points to the Council's extensive delivery experience and ability to manage risks by utilising well-established systems. These have seen the successful delivery of the ERDF funded Kickstarting grant scheme (7-month delivery of £775,000 programme) and BEIS Peer Network Scheme (6-month delivery timeframe). The applicant also identifies the strong focus on the drive towards carbon reduction measures/plans. There may be capacity shortfalls as the supply side is unable to respond a rapid increase in demand for services. The applicant has therefore responded by identifying and partnering with a local supplier at the outset of this project rather than waiting until UKCRF funding is secured. The risk and mitigation considerations are well developed, supported by significant experience. This noted the scale of the project remains the only concern given the delivery timeframe and the potential launch of so any interventions. Accordingly a reduction in value and scale has been recommended.</p> <p>Local Considerations</p> <p>As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM. Links to Business Lincolnshire Growth Hub will be asserted</p>

	the Entrepreneurship Academy, Digital Lincolnshire and Green Lincolnshire bids.		to ensure a clear offer to businesses without duplication.
<p>LCRF 13</p> <p>Rebuilding hospitality with innovative digital mentoring, training and recruitment programmes, Better Lemon Consulting</p> <p>STRATEGIC FIT SCORE 64% DELIVERABILITY SCORE 56% COMBINED SCORE 60%</p> <p>APPROVED PROJECT RANKING 11</p>	<p>Local Needs (see Table A) There is a need to increase the number of people in training and in the labour market. This project supports this policy by providing access to training activities for workers in the hospitality sector, as well as for unemployed residents considering a career in the hospitality sector. The project is not something that currently exists for this priority sector noting that the skills gap caused by Covid-19 and highlighted in the Greater Lincolnshire LEP's Strategic Economic Plan threatens the recovery, quality and longevity of Lincolnshire's hospitality and tourism sector. This project will support talent retention, recruitment and workforce resilience something that is becoming of national and local importance for the sector.</p> <p>Local support The bid has not formally sought local support and is from a private sector applicant outside of Lincolnshire utilising digital mediums. The offer however is very much needed and supported by priority areas as a means to reviving the Visitor Economy and hospitality trade. North Kesteven District Council has submitted a letter of support to CRF investment in the Visitor Economy and the benefits that this will afford wide than the Priority 1 areas.</p>	<p>Local alignment The proposal aligns with a suite of Visitor Economy focused projects designed to support the recovery of the sector and promote on-going sustainability. This is also in accordance with key Towns Fund investment in the county.</p> <p>Link to other CRF Fund bids As above.</p> <p>Importance to taking forward other local activity The recovery and sustainability of this sector is fundamental to the wider economic recovery of the county and in particular the 3 CRF priority places.</p>	<p>Deliverability The applicant has extensive experience of the sector –and will bring a fresh focus and approach having not worked in the area before – this is both an opportunity and a risk. Work will be needed to ensure rapid engagement and roll out for the programme to have the desired outcomes. Further the Sector training proposed for unemployed people could duplicate existing training programmes. On this basis the scale of the project to maximise the chances of successful delivery have been reduced.</p> <p>Local Considerations As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM. Links to Business Lincolnshire Growth Hub will be asserted to ensure a clear offer to businesses without duplication.</p>
<p>LCRF 05</p> <p>Discover Reality, The Lincolnshire and Rutland Education Business Partnership</p> <p>STRATEGIC FIT SCORE 64%</p>	<p>Local Needs (see Table A) There is currently no universal provision of careers information which goes beyond the basic information and signposting. The Invitation to Bid document identified the need for supports skills for the digital economy/ reduced labour market exclusion and digital exclusion in isolated and disadvantaged communities and ways to</p>	<p>Local alignment The proposals offer high quality careers information and align with other activities to support businesses to recruit and retain staff and to develop workforce resilience.</p> <p>Link to other CRF Fund bids There will be alignment with the UK Food Valley proposal that may be developed over time to</p>	<p>Deliverability There are management controls in place, including monthly contract review meetings with senior management and a detailed and updated risk register. The applicant has stated their experience of managing large programmes. However, Support for unemployed people is becoming a complicated market place and finding unemployed people/receiving referrals will be challenging from</p>

<p>DELIVERABILITY SCORE 52% COMBINED SCORE 58%</p> <p>APPROVED PROJECT RANKING 12</p>	<p>help address barriers to work for the long term unemployed. This project could also support recently redundant enabling people to retrain and quickly re-enter the labour market.</p> <p>Local support There is support across the county for adult lifelong learning and for access to better quality jobs. This is underpinned by the focus of Town Investment Plans and wider growth ambitions.</p>	<p>provide specific benefits to a key sector.</p> <p>Importance to taking forward other local activity Inspiring local people for jobs and careers in the area is an important county-wide objective and a building block for recovery and growth in the local economy.</p>	<p>a standing start at the scale proposed. Accordingly the scale of the project to maximise the chances of successful delivery have been reduced.</p> <p>Local Considerations As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM.</p>
<p>LCRF 06</p> <p>We Are Boston, Boston College</p> <p>STRATEGIC FIT SCORE 60% DELIVERABILITY SCORE 52% COMBINED SCORE 56%</p> <p>APPROVED PROJECT RANKING 13</p>	<p>Local Needs (see Table A) Locally focused and delivers a set of outcomes in lieu of having a Business Improvement District in place to drive town centre revitalisation. Links with the Town Fund investment ambitions and enables sustainable activity and new uses of Town Centre and increased footfall. The cultural and creative sector focus will help drive community engagement and civic pride and facilitate a tourism offer in the shoulder months – providing further support for business recovery.</p> <p>Local support The project builds on the existing Creative People and Places Fund which has strong local partnership. Greater Lincolnshire LEP has provided a letter of support around key investments in the Lincolnshire bid, this includes activities to revitalise town centres.</p>	<p>Local alignment Links to Boston Towns Fund plans, leverages the heritage credentials of the town and builds on a long history of artistic programming in the town.</p> <p>Link to other CRF Fund bids C4G could usefully link to ensure compatibility of offers and programming – ensuring enhancement and not competing offers. Links potentially to the Barbican offer for student/freelancer progression in the sector. Link to wider business support to help Boston businesses take advantage of the increased footfall generated.</p> <p>Importance to taking forward other local activity The cultural led revitalisation of Boston is a key component to delivering sustainable growth in the town.</p>	<p>Deliverability The college has risk management processes in place and is an experienced deliverer of external funding. Further the project draws from existing infrastructure to deliver the Creative People and Places Fund supported by an existing partnership and delivery arrangement with the experience of working on cultural activity within Boston. However the project scale is considered too ambitious with too many festivals. Accordingly the scale of the project to maximise the chances of successful delivery have been reduced.</p> <p>Local Considerations As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM.</p>

<p>LCRF 28</p> <p>Work Your Way, Urban Challenge</p> <p>STRATEGIC FIT SCORE 60% DELIVERABILITY SCORE 52% COMBINED SCORE 56%</p> <p>APPROVED PROJECT RANKING 14</p>	<p>Local Needs (see Table A)</p> <p>The inclusive growth proposal outlines working with other partners which would maximise outcomes for the individuals by reducing long term unemployment and multi-generational worklessness as well as providing residents with access to skills development which are all local priorities.</p> <p>Local support</p> <p>This project is part of the suite of LIGA projects and is submitted by Voluntary Centre Services including its key delivery partner the YMCA. Lincolnshire CVS, Darkside Rising CIC and Shooting Fish Theatre have submitted letters of support for the recommended investment in Third sector led LIGA projects.</p>	<p>Local alignment</p> <p>Following discussion with DWP there is a plethora of existing programmes which present a risk of duplication. These include activity being delivered by the Shaw Trust in Lincolnshire and the Restart Scheme (Jobs22) and Kickstart. To make the project viable work to align with existing delivery and add value to the cohort identified will be required. Link to other CRF Fund bids The proposal is 1 of 4 parts of the LIGA submissions.</p> <p>Importance to taking forward other local activity</p> <p>COVID has seen barriers to employment for young people significantly increase, whilst women, those over 50 years old, and carers have also been disproportionately impacted. This proposal is important in getting people back into work quickly and to addressing long term unemployment.</p>	<p>Deliverability</p> <p>The delivery partners identified all have the experience to run and manage the project and the infrastructure of the Building Better Opportunities MOVE project (on which this proposal builds) is in place. This will include engagement and opportunities for referrals. However the emphasis on full time supported employment may not meet the needs of either beneficiary or employee – a blended approach may be required and the exploration of compliance (with participants receiving benefits) and work with DWP to ensure this valuable project infrastructure can be deployed to best effect on a reduced scale.</p> <p>Local Considerations</p> <p>As referenced</p>
<p>LCRF 16</p>	<p>Local Needs (see Table A)</p>	<p>Local alignment</p>	<p>Deliverability</p>

<p>Improve Network, Lincolnshire Community and Voluntary Service</p> <p>STRATEGIC FIT SCORE 52% DELIVERABILITY SCORE 52% COMBINED SCORE 52%</p> <p>APPROVED PROJECT RANKING 15</p>	<p>This pilot project will act as a 'virtual, creative, alternative Job Centre', with careers advice, mentoring, workshops and activities to build basic skills as well as identify and nurture talent. The project will work with those furthest away from the job market, and provide focused support to give transferable skills. This directly links with the local prospectus to 'understanding potential health and well-being barriers to employment; and encouraging the most disadvantaged individuals to engage with support provision'. Using creative industries to engage with this cohort is innovative in Lincolnshire, and also links with the Investment in Communities and Place Priority to 'build a strong cultural offer'. The programme will use the local cultural and natural sites to deliver activities and promote the project to the targeted audience, bringing together 'place' and 'training' and 'employment' key themes under one project.</p> <p>Local Support The programme delivery model is a multi-collaboration approach, bringing in a range of local providers. Letters of support from delivery partners show that there is appetite to deliver the programme, and make best use of local assets. Lincolnshire CVS, Darkside Rising CIC and Shooting Fish Theatre have submitted letters of support for the recommended investment in Third sector led LIGA projects. Greater Lincolnshire Local Enterprise Partnership has provided a letter of support for third sector collaboration around culture, heritage and community resilience.</p>	<p>The project offers an alternative way to engage with the economically inactive and unemployed groups in the county, with a more informal and creative way to access training. This adds value to the existing and planned activities in the area, and will likely encourage individuals onto a pathway of long-term engagement with services and eventually into employment. It helps provide a package of support, where there is 'something for everyone' to help unmet engagement need..</p> <p>Link to other CRF Fund bids The Improve Network is part of the Lincolnshire Inclusive Growth Agenda - a programme of third sector applicants that work collaboratively across 4 CRF applications. Additionally it can be seen as a pathway into other services, which are likely to be provided by CRF funds.</p> <p>Importance to taking forward other local activity Part of The Improve Network is to commission a feasibility study, which will demonstrate a better understanding of the connection between cultural and nature activities and economic outcomes. This will feed into the forthcoming UK SPF. It will also draw on experience of the Improve Network that is not delivered by CRF Funds, and bring this learning into one central place to build an evidence base to inform commissioners and funders across a range of CRF and non-CRF programmes for future scale-up or innovation.</p>	<p>The assessment deemed this application to duplicate/be too ambitious in scope. Accordingly, the value and scope of the programme has been significantly reduced to ensure the project is deliverable within the timeframe. The programme has been condensed and is considered achievable. Coordination of the programme will be undertaken by Programme Manager, who will also have responsibility for linking all 4 of the LIGA projects across the CRF activity in Lincolnshire.</p> <p>Local Considerations The delivery of this programme as part of the LIGA will bring together third sector organisations working collaboratively with the local Growth Hub, and feed into the work of the Greater Lincolnshire LEP. This will strengthen these links, and provide a pathway for building capacity within the local Third Sector to develop proposals and deliver on future funding programmes, including UKSPF. As with all UKCRF activity, an initial meeting to develop programme cohesion will take place and delivery will be monitored to ensure performance, continued alignment with existing/emerging activities to ensure impact and VFM.</p>
<p>LCRF 12</p> <p>Let's Move Lincolnshire,</p>	<p>Local Needs (see Table A) 'Let's Move Lincolnshire' will support delivery of the desired outcomes within the local prospectus</p>	<p>Local alignment The offer to local businesses is different to anything offered through the current and proposed business</p>	<p>Deliverability Assessment of the application deemed the programme to be too ambitious and complex to</p>

<p>Active People and Places, Active Lincolnshire</p> <p>STRATEGIC FIT SCORE 52%</p> <p>DELIVERABILITY SCORE 52%</p> <p>COMBINED SCORE 52%</p> <p>APPROVED PROJECT RANKING 16</p>	<p>across 2 of the priorities; <i>Investment in local business</i> - exploring innovative solutions to persistent challenges, such as workforce behaviour change including active travel. This will also support them to drive new pathways towards net zero; <i>Investment in Communities and Place</i> - offering residents and visitors opportunities to explore the County through 'active ways', and supporting the County's cultural offer.</p> <p>Local support The project has already started the governance arrangements, in particularly establishing a programme board and engaging members. Local strategic members have already agreed to be part of this, including Visit Lincoln, Boston Borough Council, South Holland District Council and Lincolnshire Chamber of Commerce, and their contribution to the board has been clearly set out. The Lead Authority is keen to bring this project forward to support other CRF funds too. Lincolnshire CVS, Darkside Rising CIC and Shooting Fish Theatre have submitted letters of support for the recommended investment in Third sector led LIGA projects. Greater Lincolnshire Local Enterprise Partnership has provided a letter of support for third sector collaboration around culture, heritage and community resilience.</p>	<p>support offer in Lincolnshire, and will meet the needs of businesses in the identified areas. The proposals link with the County's LUF submission, and will strengthen engagement with businesses impacted by the measures proposed in LUF.</p> <p>Link to other CRF Fund bids The project is part of the LIGA network, which will ensure it makes appropriate links with other CRF projects and the value is captured in economic and green terms. There is a strong link with the Greater Lincolnshire LEP 'UK Food Valley Pilot', which will complement the programme, and provide a collaborative approach to delivery between the LEP and Active Lincolnshire to targeted businesses where the most value can be made. Together these projects will strongly complement LCC's LUF bid.</p> <p>Importance to taking forward other local activity 'Let's Move Lincolnshire' offers activity that can be accessed by a wide range of participants, including residents and visitors. Strengthening the Visitor Economy is a key local priority, and this project will be a key element of promoting Lincolnshire as a place to visit and be active. Each of the two pilot projects put forward have an integrated 'Learn' aspect that will commission feasibility work into the impact of economic benefits of a more 'Active Lincolnshire', particularly framed in a post Covid-19 landscape. This will be valuable intelligence to preparing proposals for future opportunities.</p>	<p>progress, however the strategic alignment to the local needs and support was strong. Removing elements leaves 2 pilot programmes that enables innovation in active visitor economy, active travel and people and places and is deemed deliverable within the timescales. The outcomes are achievable and it is expected they will be exceeded given the robust programme delivery proposed.</p> <p>Local Considerations Links to the Growth Hub will be made where necessary, to ensure that businesses are offered a holistic approach to their needs. The Partnership Boards will require links with other CRF projects outside of the LIGA, to ensure joined up delivery.</p>
<p>LCRF 26</p> <p>Providing Affordable Credit in Lincolnshire , Nottinghamshire and Lincolnshire Credit Union</p>	<p>Local Needs (see Table A) The project provides opportunity for the existing Credit Union provision in the CRF Priority area of Lincoln to be expanded and promoted, to ensure a sustainable service. It will also provide an 'outreach service' in the two other Priority areas. Additional resource will enable the Credit Union to directly link to the Investment in Communities</p>	<p>Local alignment The project aligns with the need to support individuals experiencing financial exclusion. This project provides direct support to those individuals, creating a trusted and accessible access to money in the local community.</p> <p>Link to other CRF Fund bids</p>	<p>Deliverability The scale of the project is deliverable within the timescales of CRF. The organisation is well established, and have the resources to undertake the project</p> <p>Local Considerations Successfully starting an 'outreach' service in</p>

<p>STRATEGIC FIT SCORE 52% DELIVERABILITY SCORE 52% COMBINED SCORE 52%</p> <p>APPROVED PROJECT RANKING 17</p>	<p>and Place Priority to 'Support individuals and families experience, and at risk of poverty and financial exclusion.</p> <p>Local support The need for a Credit Union is supported by local partners, such as the City of Lincoln Council who currently host the existing provision.</p>	<p>Signposting to the Credit Union from other CRF projects will be promoted by the Lead Authority, to access loans (unemployed), start saving (employed) or access their financial inclusion training (economically inactive). It will be a valuable resource to other projects which identify poverty in individuals and families, and offer a practical solution that will support them to re-enter employment or access training.</p> <p>Importance to taking forward other local activity As above, this project will be an important signposting opportunity for other projects, and enable individuals to access the funds they may require to allow them to take up employment.</p>	<p>Boston and Skegness will require the Credit Union to join local networks to support the promotion and delivery of these services. The Lead Authority can support this through linking with other CRF applicants.</p>
<p>LCRF 30</p> <p>Lincolnshire Inclusive Growth Agenda – Inclusive Growth Project, Lincolnshire Community and Voluntary Service</p> <p>STRATEGIC FIT SCORE 52% DELIVERABILITY SCORE 52% COMBINED SCORE 52%</p> <p>APPROVED PROJECT RANKING 18</p>	<p>Local Needs (see Table A) Inclusive Growth is a project that works with young people who are either 'Getting started' or 'Getting back/moving on' to provide 'a different conversation' about accessing employment and giving an opportunity to learn transferable and key skills. This links directly with the local need to 'develop innovative solutions to encourage entrepreneurship ...particularly the under 25's'. It is focused on the two priority areas of East Lindsey and Boston, using a collaborative approach in the Third Sector.</p> <p>Local support The project proposes to work with FE establishments such as Boston College and schools to help bring about this change. The local reputation of the two delivery partners suggests that this will be achievable, and local support is likely to be good. Lincolnshire CVS, Darkside Rising CIC and Shooting Fish Theatre have submitted letters of support for the recommended investment in Third sector led LIGA projects. Greater Lincolnshire Local Enterprise Partnership has provided a letter of</p>	<p>Local alignment Inclusive Growth offers a different method to engage with young people, which is tailored to engage them fully in a lively, dynamic set of workshops of training over six weeks. This will complement the existing provision in the area, which is predominantly focused at 1 to many. It will offer an approach where 1 to 1 is most appropriate, and complement the package of measures available in these areas.</p> <p>Link to other CRF Fund bids Another side of the Inclusive Growth is the provision of a Programme Manager who will join up the wider Lincolnshire Inclusive Growth Agenda (LIGA), facilitating a programme board of partners and adding value across all 4 CRF projects that make up LIGA. This role will help the investment go further and faster, reducing the risk of delivery failure. The Lead Authority considers this to be essential to achieving best value from the CRF bids being proposed through LIGA, and can offer good learning for future opportunities.</p> <p>Importance to taking forward other local activity</p>	<p>Deliverability The deliverability assessment on the submission scored lower due to scale and potential duplication. With the reduction in value/inclusions the application is considered to be deliverable within the time restrictions of CRF. The programme will focus on two key projects supported with high level programme management. The milestones are realistic, and the Lead Authority is aware that the LIGA Programme Board is already established and continues to progress the projects in anticipation of funding being agreed. This preparation will allow the programme to 'hit the ground running' once funding agreements are in place, with the first cohort starting in October 2021.</p> <p>Local Considerations There are no anticipated local factors that could prevent the project being delivered to plan.</p>

	support for third sector collaboration around culture, heritage and community resilience.	The project will encourage young people to consider themselves as people in enterprise, and give them the confidence to enter the workforce. This will be essential in the county to build up a resilient workforce, and encourage entrepreneurship, especially in these areas where self-employment is high and required to support the Levelling Up agenda.	
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Table 5 - Lead Authority management costs

Proposal Name	Management cost contribution (£)	% of anticipated spend (2% or 3%)	Comment <i>If 3% required, please provide a justification as to why it is required, having regard for section 2.3 above.</i>
Working and Connecting Communities, Abbey Access Centre Ltd.	14028.54	2%	NA
C4G Connecting Lincoln and the Coast, Lincoln Business Improvement Group.	10645	2%	NA
Barbican Creative Industries Support Programme, University of Lincoln	9669.4	2%	NA
Blue Skies, Jon Egging Trust.	1538.92	2%	NA
Green Lincolnshire, Lincolnshire County Council.	20410	2%	NA
Acceler8, Lincoln College	12505.57	2%	NA

Digital Lincolnshire, Lincolnshire County Council	25240	2%	NA
UK Food Valley pilot, Greater Lincolnshire	23050	2%	NA
Feasibility Study: Care working practices and barriers to recruitment and retention in Boston and East Lincolnshire, HWLIncs	1990.14	2%	NA
Entrepreneurs Academy , Lincolnshire County Council	25852.50	2%	NA
Rebuilding hospitality with innovative digital mentoring, training and recruitment programmes, Better Lemon Consulting	4197.67	2%	NA
Discover Reality, The Lincolnshire and Rutland Education Business Partnership	6319.56	2%	NA
We Are Boston, Boston College	8657.34	2%	NA
Work Your Way, Urban Challenge	5819.20	2%	NA
Improve Network, Lincolnshire Community and Voluntary Service	3979.93	2%	NA
Let's Move Lincolnshire, Active People and Places, Active Lincolnshire	2771.46	2%	NA
Providing Affordable Credit in Lincolnshire , Nottinghamshire and Lincolnshire Credit Union	2602	2%	NA
Lincolnshire Inclusive Growth Agenda – Inclusive Growth Project, Lincolnshire Community and Voluntary Service	1323.18	2%	NA
Total Management Fee @ 2% of total Grant ask.	180,600.41		

Lead Authority Role - Functional Statements

Lead Authorities should describe the proposed systems and processes they will use in carrying out their role. Where required, please provide links or attach relevant documents. Please limit each answer to 500 words or less.

Identification of a Senior Responsible Officer			
<p>The S151 Officer will have overall financial responsibility for the management of the funds. These will be managed within the Financial Regulations and Procedures of the County Council. Financial Procedure 5 (Income and Expenditure) will apply to both the receipt of grant income to the authority and the making of grants to third parties in the context of the Council's role as Lead Authority for CRF.</p> <p>The SRO for the Lincolnshire Community Renewal Fund will be the Assistant Director, Growth under the Scheme of Authorisation, Executive Director for Environment and Growth (May 2020), item 71 (below)</p> <p>The operational management (day to day) will rest with the Funding and Investment Manager reporting to the Head of Infrastructure and Investment who in turn reports to the Assistant Director, Growth.</p> <p>In order to ensure that there is strong governance, monthly management reports will be presented to the SRO on programme spend/performance and budget management meetings will also take place monthly with Finance in order to monitor the income and expenditure within the dedicated cost code.</p> <p>Regular reporting will take place to the Departmental Leadership Team chaired by the Executive Director of Place.</p> <p>All claims submitted for reimbursement will be co-signed by the Head of Finance and the SRO within the level of delegated hierarchy published in line with financial approval limits.</p>			
71	To ensure that external funding programmes are delivered in accordance with the guidelines set out in offer letters.	All Assistant Directors, all Heads of Service or other nominated deputy	
Operation of an open process by which organisations are invited to submit bids			
<p>The County Council appointed Metro Dynamics to complete a stakeholder consultation exercise to support the development of the Lincolnshire CRF Invitation to Bid Document. lincolnshire-uk-community-renewal-fund-invitation-to-bid. This included over 30 organisations that were able to help shape the focus of the Lincolnshire UKCRF response.</p> <p>Supporting web pages gave an overview of what the fund was about, the investment priorities and priority areas and how they had been selected, key messages and the context in which the lead authority wanted to invite bids, eligible applicants, timelines and provision of a dedicated email address for queries and application submissions and the obligatory Privacy Notice uk-privacy-notice-for-growth-services-uk-community-renewal-fund (lincolnshire.gov.uk),</p> <p>The invitation to bid document included links to the national CRF Prospectus, Technical Note for applicants, Assessment Criteria and the Application Form. Apply to the UK Community</p>			

[Renewal Fund – About the fund - Lincolnshire County Council](#)

The bidding timelines were established early on, tested and shared with partners/key stakeholders, with the Lincolnshire Invitation to Bid being launched on 27th April 2021 with a deadline for applications of 12 noon 14th May 2021. These timings were shared at meetings on the 30th March 2021 – including a dedicated Greater Lincolnshire LRF Infrastructure Group (with Greater Lincolnshire Unitary and District Councils, Greater Lincolnshire LEP, FE Colleges, community and voluntary sector, Bishop Grosseteste University and the University of Lincoln) and a Lincolnshire Council Leaders, Chief Executive and MPs meeting. Links to the prospectus were shared with all aforementioned parties with a view to cascading the opportunity to their key contacts and additional engagement was undertaken with the Chamber of Commerce, FSB etc to ensure private sector engagement. Whilst additionally a presentation was given to the Greater Lincolnshire Local Enterprise Visitor Economy Board (7th May) to engage the sector.

Press releases, new articles and social media activity supported wider awareness of the bidding opportunity. See below

UK Community Renewal Fund web and social report

Overview

	Impressions	Link Clicks	Shares/Retweets	Cost
News release	212*	N/A	N/A	N/A
Web pages	1,494*	N/A	N/A	N/A
Facebook advert	158,129	219	19	£200
Facebook news	4,417	19	22	N/A
Facebook information	9,058	41	10	N/A
Facebook countdown	5,849	34	3	N/A
Twitter news	3,007	4	1	N/A
Twitter information	11,016	12	14	N/A
Twitter countdown	5,772	15	6	N/A
TOTAL	198,954	344	75	£200

**users are now required to [accept our cookies](#) before we can track their usage*

Website

Pages

URL - <https://www.lincolnshire.gov.uk/grants-funding/apply-uk-community-renewal-fund>

Google analytics - 25 April to 5 May 2021

Page title	Page views	Unique Page views
About the fund	815	646
Check if you are eligible	346	272
Bid development timeline	239	193
How to apply	310	236

Note: users are now required to [accept our cookies](#) before we can track their usage.

News release

Released 26 April

URL - <https://www.lincolnshire.gov.uk/news/article/635/lincolnshire-levelling-up-funding-opportunities-2021>

Google analytics – 25 April to 5 May

Page title	Page views	Unique Page views
Lincolnshire 'levelling up' funding opportunities 2021	212	191

Note: users are now required to [accept our cookies](#) before we can track their usage.

Social Media

Facebook advert

Duration 8 May to 14 May

Reach	70,206
Impressions	158,129
Frequency	2.25 average
Link clicks	219
Shares	15

Various other social media activity took place right up until the deadline. Details can be provided on request.

Objective and transparent assessment and prioritisation of proposals

Context

The County Council used and adapted the national assessment criteria and applied a scoring of 1-5 in scored questions. This included a review of the equalities issues (unscored) as part of the Lead Authority's Public Sector Equality Duty.

Summary Outcome

13 of 31 projects were failed due to either:

- Gateway/Due Diligence failures (these were not progressed to scoring) or
- Scoring beneath threshold requirements.

18 projects met threshold score requirements.

Process

Co-ordinators were appointed from the Place Directorate's Funding Investment Team (where capacity had been increased through recruited secondments) to allocate and oversee assessments. All internal assessors were Green book trained (2020) and S4W www.s4w.org.uk was appointed as an external assessor primarily for County Council sponsored bids in order to provide impartiality to the process. Various other projects were also assessed by S4W in order to provide appropriate baselines and comparators by which to test assessments for consistency and to set a benchmark to help calibrate internally generated assessments.

Virtual Technical Assessors (VTAs) with key specialisms in the Council were invited to comment on the strategic fit (national/local) and value for money. Several VTAs were used on complex projects. VTA comments were shared with assessors where available, but due to time constraints, this was not always possible and these were instead used in the moderation process. All Assessors and VTAs completed Conflict of Interest proformas to ensure impartiality. No material conflicts were declared.

Where Lincolnshire County Council was an applicant, there was a clear separation of duties between applicant/assessment roles.

All applications, acknowledgments, due diligence checks, assessments, Conflicts of Interest proformas and VTA reports are filed on the Council's Information Management Portal (IMP), a shared file/document storage system and within the dedicated, restricted access email account sub-folders to ensure accessibility.

All Assessments were moderated by the co-ordinators and any amended scores recorded in the assessment and any areas of duplication were removed where a project had strong strategic fit or where the scale of a project represented a risk to delivery. These were assembled in rank order with adjusted funding and were then quality checked by the Head of Infrastructure and signed off by the Assistant Director Growth.

A further process was applied in terms of an External Stakeholder Panel which was invited to review rankings and recommendations. The Panel (consisting Priority 1 Districts, a District representing "other priority areas", FE, HE, Third Sector, Greater Lincolnshire LEP and DWP) made recommendations to improve the programme but supported the ranking and associated variety and diversity of the 18 bids and the recommended adjustments made by the Lead Authority. (papers and minutes available on request) Of the 18 projects 6 were recommended to proceed on the basis of application ask and 12 were identified as strong strategic projects but which included some small elements which raised some concerns about duplication or deliverability; these projects have been asked to remove those elements.

Due diligence

Each bid has been assessed for deliverability, effectiveness and efficiency and Due Diligence undertaken at Gateway and any enhanced review of accounts and financial competence has been included as part of the detailed assessments.

Guidance to assessors set out the following:

1. *Is the application from an organisation eligible to receive UK Community Renewal Fund support?*

Due Diligence – non-public sector Applicants Non-public sector Applicants will be subject to financial due diligence checks. Applicants are required to submit accounts, and to clarify financial or other organisational information as required as part of the appraisal process. Organisations are required to provide the following information at the time of bidding and in line with the closing date:

- *Financial accounts for the most recent 3 years;*

- *Proof of existence - Certificate of Incorporation, Charities Registration, VAT Registration Certificate, or alternate form of incorporation documentation;*
- *Proof of trading - Financial Accounts/Statements for the most recent two years of trading including, as a minimum, Profit and Loss Account and Balance Sheets;*
- *Most recent Management Board reports or financial report of the Organisations Finance Director.*

LinkedIn checks were also utilised where appropriate

All assessor checks undertaken have been saved as screen prints in a separate document as 'supporting due diligence information to assessment' and filed in the project sub folder. Any concerns and confirmation of the checks being undertaken were included in the Assessments.

Assessors reviewed if the applicant was legally constituted and able to receive public funding via the due diligence information outlined above and through web checks:

- [Get information about a company - GOV.UK \(www.gov.uk\)](http://www.gov.uk)
- [Search the charity register - GOV.UK \(www.gov.uk\)](http://www.gov.uk)

Procurement

A clause will be inserted into each project's contract that stipulates that all procurement undertaken by organisations who have received CRF funding must be done within appropriate procurement rules. The contracts that Lincolnshire County Council use as accountable body for Greater Lincolnshire LEP funding will be used as the basis for this, these have been agreed as part of the LEP Assurance Framework.

Broadly speaking the following thresholds will apply for goods and services:

- ❖ For transactions up to £10,000 a direct award can be made to an appropriate provider
- ❖ For transactions between £10,001 and £25,000 at least three written quotations will be provided
- ❖ For transactions between £25,001 and £189,330 for services and supplies, at least 4 written quotations will be required.

It is not envisaged based on the CRF values recommended that the need for formal tenders will apply.

Funding agreements with project deliverers

The following statement was issued within the Invitation to Bid document, with all applicants aware prior to submission that all eligible applicants had to be legally constituted (note Due Diligence checks above) at the point of application in order that they are able to accept public money and are able to enter into a legally binding Funding Agreement with the County Council and are able to carry the legal liability for ensuring that the terms of the UK CRF Funding Agreement are met:

Government is expected to publish the draft Funding Agreement in due course. This Funding Agreement between the UK Government and Lincolnshire County Council as the Lead Authority will be used as a basis for the agreement to be put in place with any successful delivery partners. The Funding Agreement will be non-negotiable and a legally binding document. Any successful Applicant will be subject to the terms and conditions contained within the agreement. Applicants are strongly advised to seek their own advice to ensure that they would be able to enter into and abide by the terms of the Funding Agreement. Failure to meet any of the conditions of the agreement or the commitments within the application may result in claw back of funding.

Upon approval of any projects, the Council will review MHCLG guidance on the Funding Agreements/provision of a template at that point and engage its legal services to ensure all matters are satisfied and compliant. It is expected that Funding Agreements will be ready for issue within 10 working days of any programme level approval in recognition of the short delivery timescales for the programme.

In respect of Subsidy Control – applicants self-certified their position in the application form and this was assessed. This will be reviewed and monitored within the terms of the Funding Agreement

Payments and monitoring

The County Council will manage the funds in line with previous grant schemes.

Applicants on signing a Funding Agreement will be required to complete an expenditure profile against which the Council will schedule its payments. Payment will be in arrears subject to a complete and accurate claim with proof of expenditure and defrayal. Applicants will be restricted to 2 claims per project (interim and final) and will provide original evidence of expenditure and defrayal. Claimants will also provide details of performance and compliance with any project specific conditions, procurement, publicity and equality requirements. Evaluation completion will be required with the final claim.

When accepting the Funding Agreement, the applicant will provide banking details (on headed paper from the applicant organisation with name, address, contact details, company/charity and/or VAT number where appropriate) enabling them to be set up on the Business World On (The Council's budget management system) as a new supplier or confirmed as an existing. If a new supplier, details will be sent to Masterdata (Serco) for account checks. Assuming approval to proceed, confirmation is issued to the funding team and a supplier number created which will enable payment tracking of each project within a dedicated account code.

On receipt of claims, they will be checked for completeness (evidence), accuracy (values) and verification (including date/signature/declaration -including fraud statement). Queries will be made if the Claim is incomplete/incorrect and a series of actions will be prompted through a claim checklist which will be used throughout the processing journey and to update systems to monitor spend, status and performance.

Compliant claims will be processed ensuring conditions in the Funding Agreement are being /have been met, that original or true copies of original invoices are genuine (addressed to applicant, date, value, break down of activity, include the suppliers name, address and VAT number), that defrayal has been evidenced (via screen shots with bank logo/details of account or certified report from the business bank identified by the applicant of electronic copies of bank statements showing the payment being made/cheque number, value date of transaction and type of transaction, BACS payments will require additional evidence supporting the audit trail) and that spend and performance are on target (if interim) or have achieved target (if final).

Any team member assessing claims as a Claim Recommender will be required to complete a Conflict of Interest Form, each claim recommendation will be peer reviewed and final authorisations will be made by the Team Manager who will also complete a Conflict of Interest form. Any conflicts identified will be addressed through reallocation and authorisations will revert to the Head of Service to ensure fairness and transparency.

Claim approval will generate a form to Finance with the claim amount payable using the supplier reference and input onto the system for payment in the next payment run. Payment will be made by BACS and arrive in the grant recipients account within 3 days. Assuming a claim does not need to be queried and is fully complete and eligible, payment targets are within 15 working days of receipt.

Evaluation

The Evaluation proposals of each project have been assessed and scored against the need for adequate resourcing (1-2% costs with a minimum threshold of £10,000) and the robustness of the planned evaluation approach. Using proportionality and ensuring a minimum spend level on evaluation processes, Lincolnshire County Council will ensure that all projects complete

their proposed evaluations to schedule by including a specific condition in the Funding Agreement setting out who is responsible for the evaluation, deadlines for completion, funding allocated to it and the way that the evaluation outcomes will be used, including the need to contribute to any national requirements including process evaluation activity.

Of particular interest in the Evaluations will be the collection of how different people within the target area of an intervention are expected to be affected and the results in practice in line with the revised Green Book and in the context of levelling up. Further, as part of the Lead Authority's Public Sector Equality Duty (PSED) evaluation processes will assess the equality of opportunity for persons with protected characteristics, as a mean to eliminating discrimination and fostering good relations between protected groups and others. Local guidance on Evaluation processes and requirements will be issued with the Funding Agreements.

The Team Manager for Funding and Investment, will on behalf of the Lead Authority commission an evaluation of the overall programme impact, management processes and lessons learned. This will be funded through the Lead Authority Management Fee and completed Q1 2022/3 to support MHCLG in their work to develop the UKSPF programme.

Branding and publicity

The Lead Authority and all applicants have stated in their respective bids that they will ensure future compliance with the branding and publicity requirements. This was checked as part of the Gateway/Assessment process. This ensures awareness and intended adherence with part 8 of the UK Community Renewal Fund Technical Note for project applicants and delivers V2, May 2021 [here](#)

It is anticipated that the requirements will be reasserted through a clause in any locally issued funding agreement together with locally produced FAQ/applicant advice documentation. Specific logos, wording and notes to editors reference the UKCRF Programme and social media hash tags will be included and the monitoring of the publicity requirements will be scheduled into the claims process. The individual lead applicants will bear the contractual responsibility for compliance with the branding and publicity requirements including any activity undertaken by partners/procured suppliers.

Furthermore, the Council has complied with publicity and branding in respect of the Invitation to Bid process and will ensure its on-going compliance both as Lead Authority and as an individual applicant, including responsibility for any of its delivery partners/suppliers.

A Communications Plan will be agreed by the Council as Lead Authority at the outset of the programme, enabling it to incorporate various award/milestone stories and to set out a Social Media plan to maximise the reach, timings and impact of the publicity.

The guidance requires plaques to be displayed, whilst this is a revenue scheme, applicants will be provided with the design and wording required and compliance will be checked at final claim stage.